

FACING THE FUTURE: SUSTAINING MISSIONS AND ENHANCING SERVICE DELIVERY

**Annual Report
2004 – 2005**



**Central Savannah River Area
Regional Development Center**

**Burke Columbia Glascock Hancock Jefferson Jenkins Lincoln
McDuffie Richmond Taliaferro Warren Washington Wilkes**

**CENTRAL SAVANNAH RIVER AREA
REGIONAL DEVELOPMENT CENTER STAFF LISTING**

Last Name	First Name	Department	Position	Extension
Andrews	Kim	Administration	Accounting Specialist	113
Arnold	Becky	Administration	Contract Manager	114
Cope	Lori Wren	LDC	Loan Officer	108
Crosson	Anthony	Administration	Executive Director	107
Cummings	Jeanette	AAA	Director of AAA	117
Davis	Nicee	LGS	Grant Administrator	146
Ervin	Brenda	Administration	Network Administrator	124
Floyd	Anne	LGS	Director of Local Government Services	121
Griffin	Randy	LDC	President Local Development Corp.	110
Grijalva	Linda	LGS	Planning and Development Specialist	119
Hampton	Les	Planning	GIS Specialist	127
Harris	Jackie	AAA	Contract Manager	123
Hensley	Jason	LGS	Planning and Development Specialist / Economic Development Specialist	120
Hillman	Monique	AAA	Health & Wellness Coordinator	137
Johnson	Shelly	AAA	Lead Information & Screening Specialist	134
Jopling	Georgia	AAA	Caregiver Specialist	147
Lentz	Christian	Planning	Planning Director	122
Linen	Robyn	AAA	Disability Resource Specialist	128
Masters	Diane	LDC	Loan Officer	115
McNair	LaTonya	AAA	Quality Assurance Manager	135
Pappis	Costa	Planning	Senior Planner	129
Parker	Tammy	AAA	Information & Screening Specialist	133
Pruitt	Cindy	AAA	GeorgiaCares Coordinator	152
Quattlebaum	Stephanie	AAA	Community Projects Manager	132
Ramey	Patricia	AAA	Program Manager	145
Richardson	Carolyn	AAA	GeorgiaCares Administrative Secretary	153
Shealy	L. Mack	Administration	Chief Financial Officer	118
Sheppard	Elizabeth	Administration	Administrative Secretary	105
Smith	Emma Lee	AAA	Administrative Secretary	150
Sparks	Jackie	AAA	Information & Screening Specialist	143
Spivey	Lauren	AAA	Elder Rights Coordinator	131
Trosper	Karla	Administration	Human Resources Director	116
Tucker	Leteta	AAA	Information & Screening Specialist	141
Tutt-Cherry	Joyce	AAA	Community Resource Specialist	139
Van De Weghe	Dave	Planning	Regional Planner	130
Walker	Lee Alice	AAA	ESP Resource Specialist	136
White	Wallace	AAA	LifeLong Planning Coordinator	111
Wright	Tasha	AAA	Data Management Specialist	144

RDC MAIN LINE NUMBER: 706-210-2000
LEAVE A MESSAGE: 706-210-2005
AAA TOLL FREE: 888-922-4464
GEORGIA CARES: 706-210-2029
CSRA BUSINESS LENDING: 706-210-2000

RDC FAX NUMBER: 706-210-2006
AAA MAIN LINE: 706-210-2018
AAA FAX: 706-210-2024
GEORGIA CARES Toll Free: 800-669-8387
CSRA BUSINESS LENDING Fax: 706-210-2031

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CSRA RDC EXECUTIVE COMMITTEE

2005-2006

Dwaine Biggerstaff
City of Lincolnton
Chairman

John Graham
Warren County
Vice-Chairman

James Andrews
City of Sandersville
Secretary/Treasurer

Horace Daniel
Washington County
Immediate Past Chair

Roderick Campbell, Sr.
Jenkins County
Private Sector Representative

Robert Knox, Jr.
City of Thomson

Willie Mays
Augusta-Richmond County

James Henry
Jenkins County

Ron Cross
Columbia County

Terry Elam
Augusta Technical College
Ex-Officio Member

Andy Crosson
CSRA RDC
Executive Director

Mack Shealy
CSRA RDC
Financial Officer



EXECUTIVE DIRECTOR'S ANNUAL REPORT

FISCAL YEAR ENDING JUNE 30, 2005

Fiscal Year 2005 was another productive year at the CSRA Regional Development Center. You will find detailed information about the year's activities in this report. I encourage you to review the material contained in this report to find out how the RDC might better serve your community. Some of the major activities that we engaged in during the year are as follows:

- 1) The RDC's planning staff worked with the CSRA Alliance for Fort Gordon to develop the *Augusta Area Quality of Life Reports*, a series of seven reports examining the following quality of life issues in this area: Cost of Living, Housing Availability, and Affordability, Education Achievement, Employment Opportunities for Military Spouses, Medical Facilities, Recreation Facilities, Fire and Police Services. The report was awarded a National Association of Development Organization's Innovation Award for 2004 and is being widely used throughout the region for economic development purposes.
- 2) RDC planning staff also developed the *Fort Gordon Joint Land Use Study* during FY2005. The FGJLUS is an extensive joint Fort Gordon-local government plan aimed at preventing encroachment near Fort Gordon. Planning staff worked with local elected officials and planning staff from the Counties of Augusta-Richmond, Columbia, Jefferson and McDuffie, and the Cities of Blythe, Grovetown, Harlem, and Hephzibah to develop the policy recommendations and to finalize the JLUS document. The Joint Land Use Study was funded by a grant from the U.S. Department of Defense's Office of Economic Adjustment. The CSRA Alliance for Fort Gordon provided the local cash match for the project. Through this effort, potential encroachment problems along Fort Gordon's boundaries can be minimized, thereby protecting the Fort's critical missions.
- 3) The Area Agency on Aging successfully implemented the Title III and NSI nutrition programs' first full year with its new qualified food vendor, G.A. Food Service, Incorporated. Through this program, the RDC served 235,821 meals to more than 2,100 seniors throughout the region during the year.
- 4) During fiscal year 2005, the LGS staff applied for and received over \$2.7 million of state and federal grants for infrastructure, planning, assistance to firefighters, hazard mitigation planning, and historic preservation projects. In addition, the Local Government Services Department administered over \$17.9 million in grant funds.
- 5) The RDC successfully managed coordinated transportation system contracts totaling \$2,169,366 for Burke, Columbia, Glascock, Jenkins, Lincoln, McDuffie, Richmond, Screven, Taliaferro, Warren, Washington, and Wilkes Counties, providing a total of 187,234 one-way trips during the year.

This year's Annual Report theme is "*Facing the Future: Sustaining Missions and Enhancing Service Delivery*" The initial Base Realignment and Closure (BRAC) process came to the forefront of the region's efforts in FY2005 as the Department of Defense released its recommendations for which military installations should be closed and/or realigned. The RDC worked very closely with the CSRA Alliance for Fort Gordon and with officials from the Fort itself to ensure that the Joint Land Use Study and the Augusta Area Quality of Life Studies were substantially completed in time for BRAC-related use. As these reports demonstrated, encroachment is not a serious issue along Fort Gordon's boundaries, and the Augusta area has a lot to offer military families stationed at Fort Gordon. While the 2004 BRAC process is nearing completion, the RDC continues to work with local officials to enhance the mission capabilities of the Fort and to protect Fort Gordon's ability to continue to be one of the region's driving economic forces.

During FY2005, the RDC secured over \$5 million in state and federal grants for our local jurisdictions. The CSRA RDC strives to foster regional growth and economic prosperity for each of our members. As this report will demonstrate, the RDC continues to work diligently to give you the ability to take advantage of growth and development opportunities when they present themselves.

EXECUTIVE DIRECTOR'S ANNUAL REPORT (CONTINUED)

Service Delivery

As usual, please keep in mind that the Regional Development Center operates on the economic principle of economies of scale. The importance of this simple fact dictates that I remind you again that the RDC staff is capable of providing services in a wide variety of programmatic areas. For example, by utilizing RDC staff, your community continues to have access to:

- Statistical and research personnel with economic development and analytical training,
- Planners who have achieved the American Institute of Certified Planners (AICP) status to better serve you in the areas of local planning, zoning, and land-use development issues,
- Historic preservation planning assistance from employees with extensive educational training and experience in the field,
- Economic development assistance in the areas of community marketing and impact analyses,
- Geographic information system (GIS) and global positioning system (GPS) technologies and technical assistance,
- Professional grant writing and grant administration services,
- Comprehensive personnel system developments/updates including job description development, wage and salary analyses, and merit-based pay plan development and implementation.

In addition, CSRA Business Lending (formerly the CSRA Development Companies) is made up of component units of the CSRA Regional Development Center. CSRA Business Lending provides loans to small businesses for a variety of purposes. The programs have grown from financing a handful of loans each year in the 1980s to funding over 190 projects in the last four years. CSRA Business Lending has operating relationships with the Small Business Administration (SBA), the Economic Development Administration (EDA), and the Department of Agriculture (USDA). Through the efforts of CSRA Business Lending's staff, the RDC has helped local businesses create and/or retain 445 jobs during the past two years and 1,240 jobs in the past five years.

Finally, the Regional Development Center continued in FY2005 to serve as the state-designated Area Agency on Aging for the CSRA. Through the RDC's AAA department, numerous contractors and subgrantees in the region received funding for projects designed to assist the region's elderly population. Additional information about the AAA's accomplishments can be found under the Area Agency on Aging's departmental section in this report.

As this year's Annual Report will show, the CSRA Regional Development Center achieved many goals and objectives during FY2005. This annual report outlines many of the tasks undertaken and goals achieved by the RDC staff during the fiscal year. I encourage you to review it thoroughly so that you can fully appreciate all of the work that the RDC is capable of doing for your community.

Please do not hesitate to contact me if the Central Savannah River Area Regional Development Center can ever be of any assistance to you or your community.

Sincerely



Andy Crosson
Executive Director

FINANCE AND ADMINISTRATION DEPARTMENT

L. Mack Shealy, CPA, CGFM, CICA – Chief Financial Officer

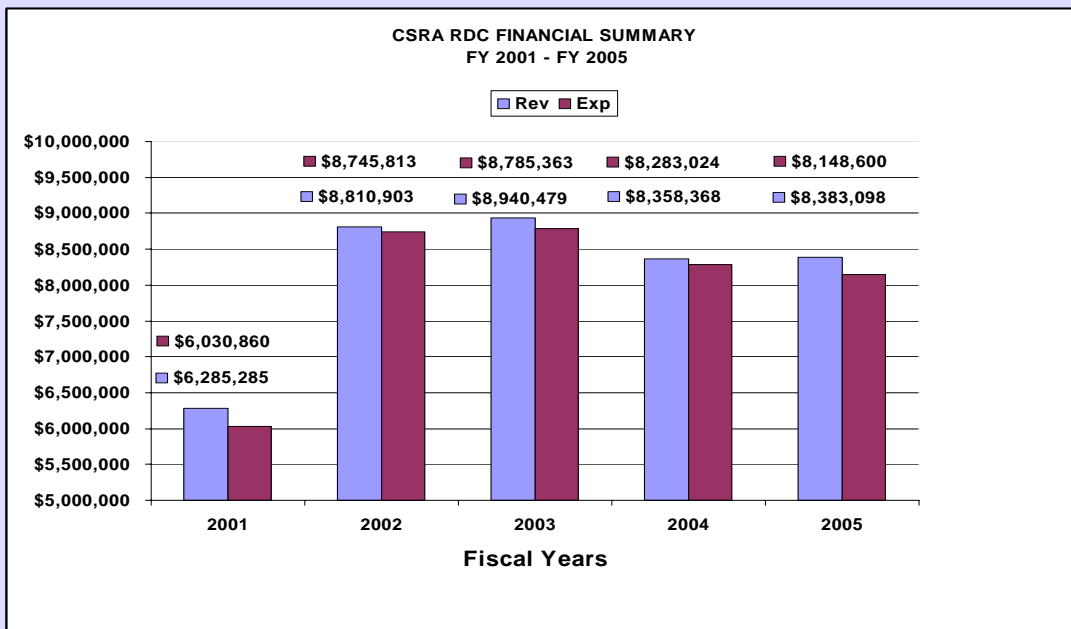
Department Overview

The Department of Finance and Administration manages all internal and external financial activities of the CSRA RDC. The Department runs all financial operations required for the day-to-day maintenance of the RDC, such as accounts payable, accounts receivable, payroll, cash management, capital budgeting, financial analysis and reporting, and internal control procedures. In addition, the Department of Finance supports other departments in the RDC by tracking the funding status and expenditure levels of grants received, submitting required reports to grantor agencies, and assuring compliance with federal, state, and local regulations for programs and funding received by the RDC.

For eleven consecutive years the CSRA RDC's Comprehensive Annual Financial Report has received the Government Financial Officers Association (GFOA) award for Certificate of Achievement for Excellence in Financial Reporting .

The administrative staff of the Department works diligently to ensure that all reports, documents, correspondence, and related materials are transmitted and maintained in a professional, accurate, and efficient manner. Additional services provided by the administrative staff of the Department include: word processing and desktop publishing; physical plant management of the office; updates and distribution of information to the Board of Directors; and organization of Board meetings, retreats, and special functions.

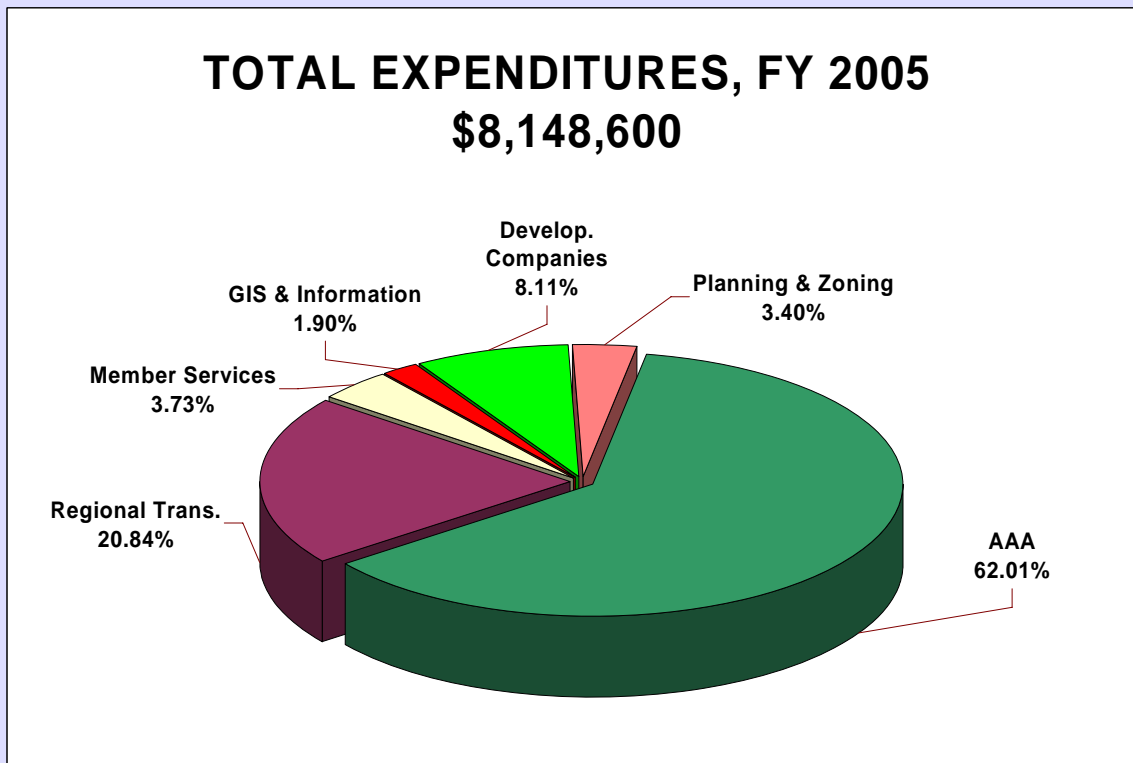
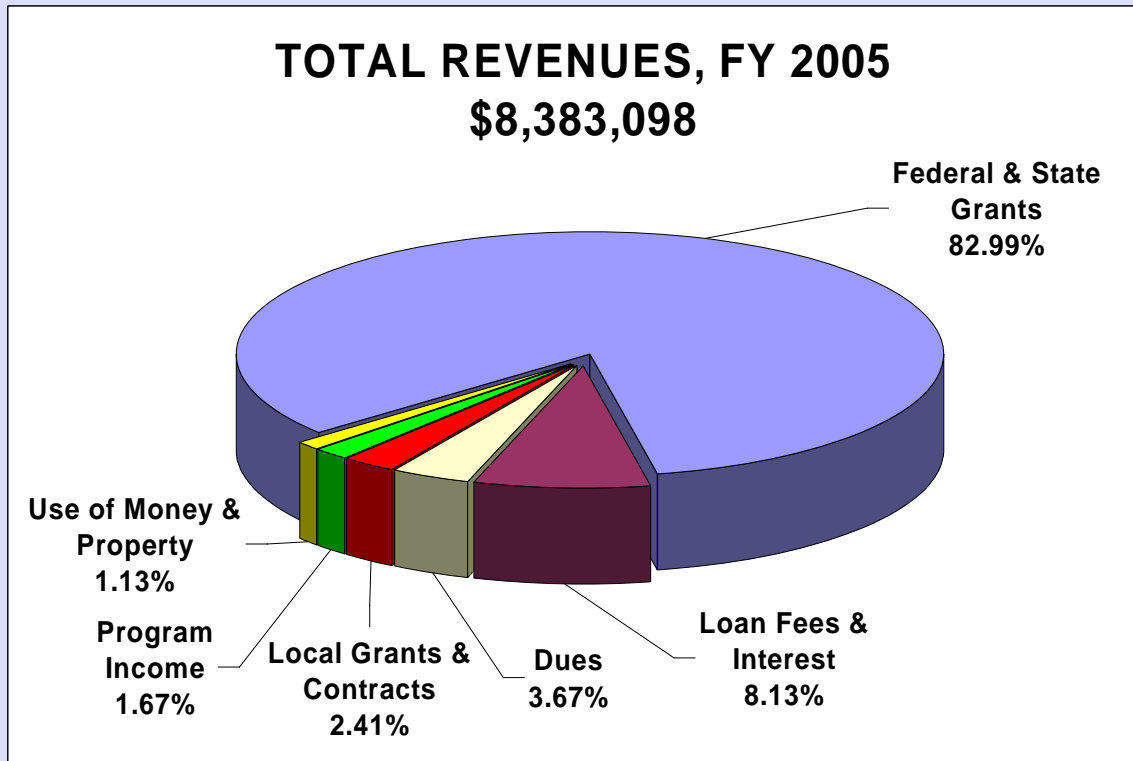
Financial Data for RDC: (includes revenues and expenses of the CSRA Local Development Companies - component units of the CSRA RDC)



Source: (Unaudited 6/30/2005 Financial Statements)

FINANCE AND ADMINISTRATION (Continued)

Financial Data (Continued)



(Source: Unaudited 6/30/2005 Financial Statements)

COORDINATED TRANSPORTATION

Becky Arnold, Administrator

The Department of Human Resources (DHR) Coordinated Transportation System operates across divisional lines to provide quality transportation services for DHR consumers in a safe, efficient and effective manner. DHR is comprised of several divisions; among them are the Division of Aging, the Division of Mental Health Developmental Disabilities and Addictive Disorders, the Division of Rehabilitative Services, the Department of Family and Children Services, and the Division of Public Health. The Department of Labors' GoodWorks! Program is also supported under the DHR Coordinated Transportation System.

The CSRA RDC served as the primary contractor with sub-contractual agreements with the area transportation service providers. Through these arrangements, the CSRA RDC was responsible for administering the transportation of consumers for AGING, MHDDAD, DFCS, DOL - GOODWORKS, DPH, and DRS. The RDC's administrative staff solicited potential providers including governmental, private, for-profit, and non-profit operators. The administrative staff continued to prepare and submit proposals and established contractual agreements with subcontractors. Throughout the year, technical support and training was provided to twelve subcontractors to ensure that all reports, documents, and correspondence were transmitted and maintained in an accurate, efficient manner.

During the past fiscal year, the CSRA RDC administrative staff managed contracts totaling \$1,846,741 for Burke, Columbia, Glascock, Jenkins, Lincoln, McDuffie, Richmond, Screven, Taliaferro, Warren, Washington, and Wilkes Counties. The total number of unduplicated consumers served in Region 7 through the DHR Coordinated System for FY2005 equaled 867 for a total of 219,480 one-way trips. The DHR Coordinated Transportation Contract is comprised of federal state, and local funding sources. Following is a summary of this year's expenditure activity.

The following is a summary of last year's expenditure activity:

Local Government	Funding Type(s)	Expenditures
Burke County	SSBG, TANF, 5310	\$ 97,148.00
Columbia County	SSBG, TANF, 5310	\$ 149,992.00
Glascock County	TANF	\$ 1,164.00
Jenkins County	TANF	\$ 20,843.00
Lincoln County	SSBG, TANF, 5310	\$ 18,577.00
McDuffie County	SSBG, TANF, 5310	\$ 100,808.00
Richmond County	SSBG, TANF	\$ 886,983.00
Screven County	SSBG, TANF	\$ 232,237.00
Taliaferro County	SSBG, TANF, 5310	\$ 11,242.00
Warren County	SSBG, TANF	\$ 113,737.00
Washington County	SSBG, TANF	\$ 196,372.00
Wilkes County	TANF	\$ 17,638.00

LOCAL GOVERNMENT SERVICES

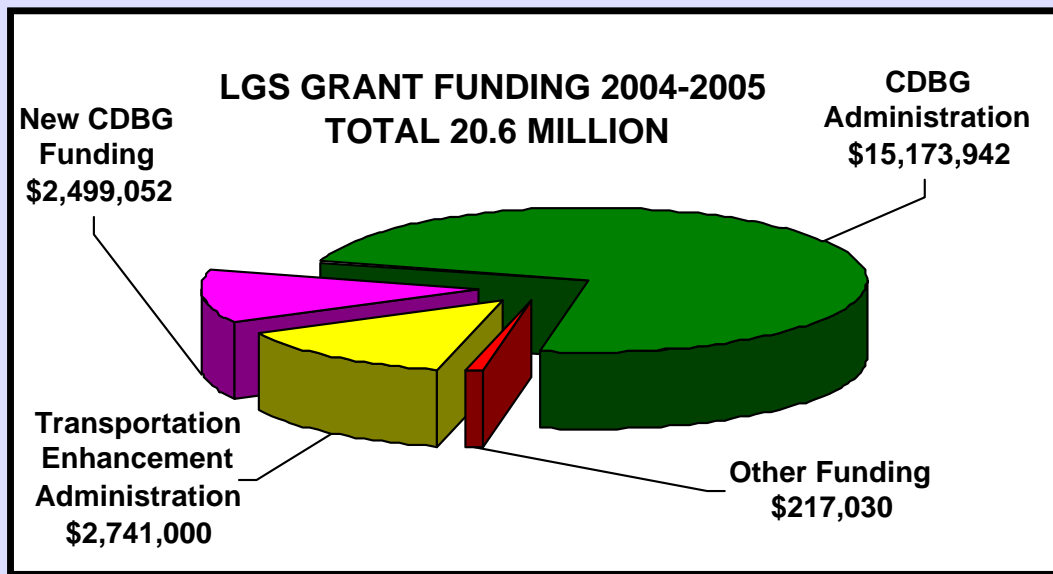
Anne S. Floyd, Director

Linda Grijalva, Planning and Development Specialist

Jason Hensley, Planning and Development Specialist / Economic Development Specialist

The Local Government Services Department offers a wide variety of services to local governments, citizens and non-profit agencies of the CSRA, including grant preparation and administration, comprehensive personnel system evaluation, economic development, and historic preservation. During fiscal year 2005, the LGS staff applied for and received over \$2.7 million of state and federal grants for infrastructure, planning, assistance to firefighters, hazard mitigation planning, and historic preservation projects. In addition, the Local Government Services Department administered over \$17.9 million in grant funds.

Grant Preparation and Administration



Community Development Block Grants

In fiscal year 2005, 16 Community Development Block Grant applications were prepared for CSRA local governments by RDC staff, and 5 were awarded to CSRA RDC local governments totaling nearly \$2.5 million. Local governments will utilize these CDBG funds for the following infrastructure and public facilities projects to benefit low to moderate-income residents.

- Jefferson County, Workforce Development Center, \$500,000
- City of Lincolnton, Sewer Improvements, \$500,000
- City of Midville, Sewer Improvements, \$500,000
- City of Millen, Sewer Improvements, \$499,052
- Taliaferro County, Learning Center, \$500,000

In addition to preparing CDBG grant applications, the Local Government Services (LGS) staff administered as many as 33 CDBG and one Redevelopment Fund grants/loans totaling nearly \$15.2 million. During this past fiscal year, the LGS staff administered grants for Adrian, Burke County, Columbia County, Davisboro, Glascock County, Grovetown, Hiltonia, Jefferson County, Jenkins County, Keysville, Kite, Lincoln County, McDuffie County, Midville (two), Millen, Sandersville (two), Sardis (two), Sylvania, Taliaferro County, Thomson (two), Wadley, Washington (two), Waynesboro (three), Wrens (three), and Wrightsville.

LOCAL GOVERNMENT SERVICES (CONTINUED)

Immediate Threat and Danger Grants

The LGS staff prepared four Immediate Threat and Danger grants awarded totaling \$115,530:

- City of Wadley, Water Facilities, \$27,500
- City of Wrens, Water Facilities, \$50,000
- City of Millen, Water Facilities, \$16,078
- City of Stapleton, Water Facilities, \$21,952

FEMA Hazard Mitigation

Glascok, Warren, and Washington Counties contracted with the RDC in the amount of \$12,500 to prepare for each a federally required Hazard Mitigation Plan. LGS Staff assisted each County with this plan so that the County will be eligible for post-disaster Hazard Mitigation Grant funds. The planning process involved organizing resources and assessing the risks to the communities to develop a sound plan to prevent damage caused by hazards and to lessen the impact and speed of the response and recovery process for both natural and human-caused hazards. The plans will also address the communities' critical facilities and what mitigation actions should be put in place to prevent future damage from natural hazards. FEMA is pending approval of the final plans.

FEMA, Assistance to Firefighters Grants

The LGS staff prepared two (2) Assistance to Firefighters Grants in the amount of \$234,383 for the following CSRA fire departments:

- City of Avera - \$45,383 – Equipment
- City of Louisville - \$189,000 – Fire Pumper

TEA-21 and SAFE TE, Georgia DOT

LGS staff provided full grant administration for three Transportation Enhancement projects: the City of Harlem, City of Millen, and Warren County. Harlem, Easement packages and assistance with acquisition, including coordination for GDOT site visits with Ronnie Brantley. Warren County, Procurement, Section 106 Environmental Review, Categorical Exclusion submitted, site visit coordination with the Historic Preservation Division. Section 106 Environmental Review submitted for Cities of Bartow, Louisville, Millen, and Sandersville. Procurement completed and Section 106 work begun for Waynesboro. A USDA, RBEG grant was prepared and awarded in the amount of \$55,000 to assist with the City of Harlem's TE project area.

CSRA Enterprise Community

LGS staff continued to attend executive committee and regular meetings of the EC and its Housing Committee during the year. LGS staff worked with the Central Savannah River Area Enterprise Community, Inc., to hire a housing consultant to conduct a home buyer education class and to perform credit counseling to low income, first time home buyers.

LGS staff assisted with the administration of a Single Family Housing Development grant, awarded for \$123,000. The CSRA Enterprise Community, Inc. proposes to build, market, and sell four new houses in Louisville. LGS staff worked with the City of Louisville who deeded property to the EC to build the four houses and with Jefferson County who demolished a deteriorated shirt factory building on the site property. ORI Designers from Savannah have designed a new infill house plan to build on the site.

LOCAL GOVERNMENT SERVICES (CONTINUED)

Historic Preservation Grants and Planning

The CSRA RDC Advisory Council for Historic Preservation is represented with an appointed member(s) from each county in the CSRA. Mary Alice Jordan, of Washington County, has served as chair for the past five years. The Advisory Council met in November to learn about cultural resources in Thomson-McDuffie County (opening of Hickory Hill and downtown historic residences); in January in Washington-Wilkes County (Fitzpatrick Hotel and Peacewood Plantation); in March in Columbia County (Savannah Rapids Pavilion to tour the headgates buildings); and, in May in Lincolnton (Lincoln County Historical Park, TE downtown revitalization project, and Twelve Oaks Plantation).

Two historic preservation grants awarded in the amount of \$14,900.00. Highlights of the preservation program:

- Harlem Historic Preservation Commission. Assisted with City of Harlem's Historic Resources Survey grant administration. Met regularly with Harlem's HPC to assist with grant funded Design Guidelines.
- Waynesboro Historic Preservation Commission. Assistance with local district public hearing on Jan. 3 and preparation of Certificates of Appropriateness. Prepared Waynesboro's Certified Local Government application and designation received. Prepared Survey & Planning grant application awarded for \$10,100.00 to conduct an historic resources survey. Attended regular meetings for COA design review assistance.
- Wrens Historic Preservation Commission. Prepared Wrens' Certified Local Government application and designation received. Prepared Survey & Planning Grant application awarded for \$4,800.00 to conduct an Historic Resources Survey. Completed procurement. Began work on Historic District Ordinance and Designation Report for Wrens Historic District I, a locally designated district for design review.
- Assisted with National Register nomination for City of Crawfordville
- Assisted Lincolnton Historic Preservation Commission's development of citywide Design Guidelines.
- Assisted with the Washington Historic District, in Wilkes County, listed in the National Register of Historic Places on December 6, 2004
- Provided assistance for two National Register historic district nominations for the cities of Louisville and Bartow.
- Completed the Cultural Resources section of the Washington County Joint Comprehensive Plan.
- Made site visits to historic buildings in Sardis (Burke County), Stapleton and Avera (Jefferson County) and Hancock County (Camilla Zack Historic District), and met with Macedonia Baptist Church, Columbia County, for a National Register nomination.
- Gave technical assistance for completion of architectural feasibility study for SGA School in Sardis and submitted IPA for Redevelopment Fund.
- Prepared Georgia Heritage 2005 grant application for \$15,000 to install roof on Old Jail in Burke County and for \$15,000 to do a pre-development plan for Glen Mary Plantation, Hancock County. Assisted with preparation of T.J. Elder Rosenwald School rehabilitation application for GA Heritage assistance awarded for \$20,000.00.
- Served as Trustee of Historic Augusta, Inc., and continue to work on preservation issues with them.
- Gave talk on historic preservation to the Edmond Burke Chapter, DAR, in Waynesboro.
- Gave talk on historic preservation to the National Society of the Colonial Dames in the State of Georgia, Augusta Chapter.

LOCAL GOVERNMENT SERVICES (CONTINUED)

ECONOMIC DEVELOPMENT DIVISION

The Economic Development Division of the Local Government Services Department assists local governments and development organizations with state and federal funding, strategic planning, and project management. Additionally, the Economic Development Division acts as Secretary and Treasurer of both the CSRA Unified Development Council (UDC) and the CSRA Unified Development Authority (UDA).

State and Federal Funding

During the 2004-2005 fiscal year, the Economic Development staff provided project consultation, assistance in application writing, and administration of state and federal funding to local governments. These programs include grants and loans that finance a variety of economic development activities, such as strategic planning, feasibility studies, and public infrastructure improvements to accommodate existing and new businesses.

Local Government	Funding Agency	Funding Type	Amount	Use of Funds
Columbia County	USDA	REDLG*	\$450,000	Building Construction
Columbia County	One Georgia Authority	Equity Fund*	\$200,000	Road Improvements for John Deere Plant
CSRA Unified Development Authority	One Georgia Authority	Equity Fund~	\$250,000	Regional Park Water/Sewer Feasibility Study
Davisboro	One Georgia Authority	Equity Fund*	\$150,000	Sewer Improvements for Industrial Park
Development Authority of Warren County	One Georgia Authority	Equity Fund~	\$500,000	Equipment Loan
Development Authority of Warren County	One Georgia Authority	Equity Fund~	\$500,000	Infrastructure for Industrial Park
Jefferson County Development Authority	EDA	Public Works~	\$1,000,000	Building Construction
Jenkins County	One Georgia Authority	Equity Fund~	\$500,000	Land Acquisition for Industrial Park
Lincoln County	One Georgia Authority	Edge Grant*+	\$200,000	Building Rehabilitation
Louisville	One Georgia Authority	Equity Fund*+	\$499,954	New Airport Terminal Bldg.
Richmond County	One Georgia Authority	Equity Grant*+	\$310,392	Infrastructure Improvements
Richmond County	One Georgia Authority	Edge Grant*	\$250,000	Building Construction
Richmond County	One Georgia Authority	Equity Fund*+	\$302,835	Rail Spur
Richmond County	One Georgia Authority	Equity Fund*+	\$275,000	Renovation of Partridge Inn
Richmond County	One Georgia Authority	Equity Fund*+	\$500,000	Recruitment of NBTY, Inc.
Thomson-McDuffie County	One Georgia Authority	Equity Fund*	\$500,000	Rail Spur
Warren County	DCA	EIP~	\$500,000	Equipment Loan
Waynesboro	DCA	EIP*	\$500,000	New Fire Booster Pump Station
Wilkes County / City of Washington	DCA	EIP*	\$500,000	Rehabilitation of Industrial Building
Wrens	DCA	EIP*	\$402,000	Sewer Improvements
TOTAL			\$8,290,181	

Notes: * Applied for funding; + Grant Awarded; ~ Previously funded, project still active

LOCAL GOVERNMENT SERVICES (CONTINUED)

CSRA Unfiled Development Council (UDC)

The UDC is a council of the Chambers of Commerce and other economic development organizations throughout the CSRA. The UDC provides a forum for discussion and the joint pursuit of economic marketing, professional training and enrichment, and other special projects. Following are highlights of the 2004-2005 fiscal year.

- Received completed branding/marketing project for Region 7 conducted by the Georgia Tech Economic Development Institute
- Re-authorized the *UDC Technology Enhancement Program* which allows members to update technology equipment they use for economic development. Each county is reimbursable for up to \$750 in technology enhancement purchases.

CSRA Unfiled Development Authority

The UDA is a joint development authority consisting of 13 counties in the CSRA. This authority serves as a vehicle for local governments and authorities to use for economic development related projects.

- Continued to maintain 13 counties as members of the Unified Development Authority during the year.
- Continued to assist with various projects related to the development of the CSRA Regional Industrial Park in Camak, Georgia. The site is an endeavor to establish a multi-county mega-site industrial park. The proposed industrial park will contain over 1,000 acres and is intended to serve very large businesses, generating regional employment and investment impacts.

Other Activities

- Continued to serve as the federally designated Economic Development District for the region under the U.S. Department of Commerce's Economic Development Administration planning grant program.
 - Provided technical assistance to member jurisdictions for economic development projects (including grant writing and grant administration).
 - Developed a Comprehensive Economic Development Strategy for the region.
- Continued support for the Washington-Wilkes incubator project and the technology corridor between Athens and Augusta.
- Worked with Jenkins County and the City of Millen to develop a prospect analysis publication for a local economic development prospect.
- Supported the Red Carpet Tour and attended related events.
- Attended GEDA meetings and served on a GEDA task force.

PLANNING

Kimberly Gray, Director
Costa Pappis, Senior Planner
David Van De Weghe, Regional Planner

Community Planning

The Planning Department offers a wide variety of state-mandated services as well as voluntary or supplemental planning services. Under the Georgia State Planning Act, the CSRA Regional Development center is required to conduct intergovernmental reviews for state-funded projects, mediate if there are conflicts that arise from the intergovernmental review, conduct reviews of development occurring within a regionally important resource, conduct reviews of projects considered to have regional impact, and produce joint public notice reviews with the Corps of Engineers.

For 2004 - 2005 the Planning Department completed the following:

- 7 Intergovernmental Reviews
- 2 Regionally Important Resource reviews
- 3 Developments of Regional Impact reviews

The CSRA RDC Planning Department is available to draft zoning ordinance revisions, zoning implementation, subdivision regulations revisions and/or implementation when requested by local governments. For 2004-2005 the following local governments were assisted:

- City of Harlem (Zoning and Subdivision Regulations revisions)
- City of Thomson-McDuffie County (Zoning and Subdivision Regulations revisions)
- City of Waynesboro (Zoning and Subdivision Regulations revisions)
- City of Wrens (Zoning and Subdivision Regulations revisions)

The CSRA RDC Planning Department is available to complete Comprehensive Plan and Solid Waste Management Plan 10-Year Updates when requested by local governments. For 2004-2005, staff completed Comprehensive and Solid Waste Management Plan 10-Year Updates for:

- Jenkins County (including Millen)
- Lincoln County (including Lincolnton)
- Taliaferro County (including Crawfordville and Sharon)
- Washington County (including Davisboro, Deepstep, Harrison, Oconee, Riddleville, Sandersville and Tennille)

Transportation Planning

The CSRA RDC Planning Department is under contract with the Georgia Department of Transportation to provide a variety of planning services to local governments in the region as well as provide GDOT with information from the region to assist with statewide transportation planning. For 2004-2005 the Planning Department worked on the following projects:

- Scenic byway applications, corridor management planning and technical assistance for projects in Jenkins, Lincoln, Warren and Wilkes Counties
- Regional Bicycle and Pedestrian Plan for the rural areas of the CSRA
- Alternative transportation mode promotion
- Multi-county projects coordination
- Early notification requests from Georgia DOT
- Zoning and land development reports
- Farmland reports

PLANNING (CONTINUED)

Special Projects

The CSRA RDC Planning Department was tasked by the Alliance for Fort Gordon and Augusta-Richmond, Columbia, Jefferson and McDuffie Counties to complete two major projects in support of BRAC-related activities:

- 1) Augusta Area Quality of Life Reports: A series of seven reports examining the following quality of life issues:
 - Cost of Living
 - Housing Availability and Affordability
 - Education Achievement
 - Employment Opportunities for Military Spouses
 - Medical Facilities
 - Recreation Facilities
 - Fire and Police Services

The report was awarded a National Association of Development Organization's Innovation Award for 2005 and is being widely used throughout the region for economic development purposes.

- 2) Fort Gordon Joint Land Use Study: An extensive joint Fort Gordon-local government plan aimed at preventing encroachment near Fort Gordon. The following local governments participated in the plan:
 - Augusta-Richmond County
 - Columbia County
 - Jefferson County
 - McDuffie County
 - City of Blythe
 - City of Grovetown
 - City of Harlem
 - City of Hephzibah

The RDC successfully completed a Joint Land Use Study (JLUS) for Fort Gordon. Encroachment has long been recognized as a constraint to military training. Military services officials have highlighted growing difficulties in carrying out training at installations due to encroachment issues. The Department of Defense (DoD) has identified eight encroachment of which Fort Gordon officials have identified projected urban growth around the installation as a potential concern. This includes unplanned or "incompatible" commercial or residential development in proximity to installation boundaries.

The JLUS report will help community leaders in their efforts to:

- Protect the health, safety and welfare of the civilian and military communities around Fort Gordon.
- Protect and promote the present and future operational capabilities of Fort Gordon.
- Promote community growth and development that is compatible with Fort Gordon's training and operational missions.
- Encourage cooperative land use planning effort between military installations and the surrounding jurisdictions.
- Institutionalize relations and cooperation between Fort Gordon and surrounding communities.
- Identify and update appropriate land use and zoning regulations.

NADO INNOVATION AWARDS FOR 2005

The Central Savannah River Area Regional Development Center received two (2) Innovation Awards from the National Association of Development Organizations during FY2005. The awards were achieved for the following projects:

- 1) **Community Scan: The Augusta Area Quality of Life Studies** project (the RDC's work with the CSRA Alliance for Fort Gordon)
- 2) **Housing Needs Assessment and Action Plan** (resulting in a housing action plan to address the substandard and dilapidated housing which is affecting the safety and public welfare of the citizens in Waynesboro and Sandersville.

GEOGRAPHIC INFORMATION SYSTEMS

Lesley G. Hampton, GIS Specialist

Overview

The GIS Department performs a variety of duties for both public and private entities, by assisting in data development and mapping analysis, as well as in providing consulting and training services. The GIS department serves as a technical resource for cities and counties in the region and provides cost-effective solutions for building ground-level mapping data that will become critical for future analysis, in areas such as E911 emergency response, crime analysis, infrastructure accounting and inventory, and land-use planning. GIS will also be beneficial in providing information to increase efficiencies in governmental departments, in providing quality and accurate customer service, and will assist in meeting federal or state regulations, such as required by GASB 34, and will assist in attaining better ratings with programs such as the National Flood Insurance Plan and Community Rating System.

Specific services provided by the GIS Department are as follows:

- Cadastral Mapping development and update
- GIS Analysis
- GIS Consultation
- GIS Software Installation and Training
- GPS data collection

Projects

- Department of Transportation – GIS/GPS data collection and conversion
 - GPS Road Centerlines
 - GPS Multi-use Recreational Trails
 - GPS Sidewalks
 - Convert data to GIS for submission to DOT for incorporation into State GIS Layers
- Multi-County public access development
 - McDuffie, Taliaferro, Warren, Glascock, and Jefferson Counties
 - GIS baseline information of Tax Parcels available online
 - Continued update of cadastral records
- McDuffie County GIS Implementation data collection and conversion
 - GPS collection of infrastructure in McDuffie County
 - Installation, customization, and training of user-friendly GIS software for county and city departments to ensure data availability to end-users
 - Online mapping application
 - Continued update of GIS information as new construction is completed
- Lincoln County
 - GIS Implementation Plan
 - Installation, customization, and training of user-friendly GIS software for county and city departments to ensure data availability to end-users
 - Technical support and consultation
- Jefferson County
 - GIS Implementation Plan
 - Installation, customization, and training of user-friendly GIS software for county and city departments to ensure data availability to end-users
 - Technical support and consultation
- GIS support for CSRA RDC LGS and Planning departments:
 - CBDG Mapping
 - Zoning layer development and mapping
 - Mapping for use in Grant Submissions and Requirements
- Economic Development Support
 - Mapping available on an as-needed basis
- Private Sector mapping and data support
 - Commercial Real Estate Companies
 - Independent Non-Profit Agencies

CSRA BUSINESS LENDING

FISCAL YEAR END REPORT
For the Period Ended June 30,
2005
(With Comparison to Previous Years)



CSRA Business Lending is a component unit or affiliate of the CSRA Regional Development Center. This past year CSRA Business Lending celebrated its 25th year of operation. The company has financed over \$100 million dollars in business loan projects over the past five years. While the majority of loans CSRA Business Lending makes are in the CSRA, they can now make loans anywhere in the State of Georgia and in seven western South Carolina counties due to expanded lending authority granted by the U.S. Small Business Administration.

CSRA Business Lending provides business loans from \$25,000 to \$4,000,000 through lending arrangements with the U.S. Small Business Administration, the U.S. Department of Commerce, and the U.S. Department of Agriculture. The company is governed by a separate Board of Directors from the Regional Development Center as required by the federal government.

This past year CSRA Business Lending honored the late Herman Lodge of Burke County who served as a member of both the CSRA Business Lending Board and RDC Board, by renaming the Micro Loan Fund the Herman Lodge Micro Loan Fund.

SUMMARY OF LOAN ACTIVITY

<i>Loan Volume:</i>	<u>6/30/2002</u>	<u>6/30/2003</u>	<u>6/30/2004</u>	<u>6/30/2005</u>
Number of Loans Packaged or Approved	29	41	44	39
Number Discontinued	2	3	2	5
Number Carried Forward	27	38	42	34
CSRA's Portion on Active Loans	\$ 6,419,480	\$ 9,218,565	\$10,535,689	\$14,902,394
Projects Amount on Active Loans	\$16,366,885	\$20,592,634	\$25,049,909	\$42,257,694
Jobs Created	324	210	275	170
<i>Type Loan Packaged or Approved:</i>	<u>6/30/2002</u>	<u>6/30/2003</u>	<u>6/30/2004</u>	<u>6/30/2005</u>
SBA 504's	8	16	21	27
SBA 7(a)'s Packaged	6	4	3	1
Revolving Loan Fund	6	3	8	3
Rural Loan Fund	9	11	9	7
Internal Thru LDC	0	0	0	0
Micro Loan Program	n/a	4	1	1

PAST FIVE (5) YEARS – 193 Projects Totaling \$101,884,647 Approved or Packaged By CSRA (As of 6/30/05)
 Creating or Retaining 1,240 Jobs

CSRA BUSINESS LENDING (CONTINUED)

SUMMARY OF FINANCIAL PERFORMANCE

	Audit <u>6/30/02</u>	Audit <u>6/30/03</u>	Audit <u>6/30/04</u>	(Compilation) <u>6/30/05</u>
<u>INCOME:</u>				
Income CSRA LDC (504's, Loan Packaging)	\$298,023	\$ 294,665	\$254,345	\$ 304,365
Income CSRA RDA (Revolving Loan Fund)	\$123,356	\$ 109,788	\$107,685	\$ 111,199
Income CSRA RLA (Rural Loan Funds)	\$322,648	\$ 311,136	\$241,005	\$ 272,083
<u>Interest Income</u>	<u>\$ 60,310</u>	<u>\$ 61,381</u>	<u>\$ 55,133</u>	<u>\$ 55,928</u>
TOTAL INCOME	\$804,337	\$ 776,970	\$658,168	\$ 743,575
<u>EXPENSES:</u>				
Depreciation and Amortization	\$ 5,693	\$ 5,225	\$ 4,077	\$ 0
Bad Debt Allowance	\$413,283	\$ 320,123	\$ 163,647	\$ 114,581
Interest Expense	\$ 39,060	\$ 49,477	\$ 40,701	\$ 43,591
<u>All Operational Expenses</u>	<u>\$474,247</u>	<u>\$ 470,795</u>	<u>\$ 428,481</u>	<u>\$ 440,255</u>
TOTAL EXPENSES	\$932,283	\$ 845,620	\$ 636,906	\$ 598,427
REVENUES IN EXCESS/(UNDER) EXPENSES	(\$127,544)	(\$ 68,650)	\$ 21,262	\$ 145,148
TOTAL ASSETS	\$7,401,131	\$7,097,052	\$7,037,642	\$7,030,224
TOTAL FUND EQUITY	\$2,613,605	\$2,544,955	\$2,533,843	\$2,736,732

SUMMARY OF PORTFOLIO

	# <u>Loans</u>	# 29 + days <u>Past Due</u>	# <u>Deferred</u>	Total <u>Past Due</u>	% <u>Past Due</u>
SBA 504's	117	1	1	2	1.7%
LDC Internal	1	0	0	0	0.0%
CSRA Rural Loan Fund	44	3	2	5	11.4%
CSRA Revolving Loan Fund	21	1	1	2	9.5%
<u>CSRA Micro Loan Fund</u>	<u>12</u>	<u>2</u>	<u>0</u>	<u>2</u>	<u>16.7%</u>
TOTAL PORTFOLIO	195	7	4	11	5.6%
\$34,308,781 (our portion)					

SUMMARY OF PROJECTS IN PROCESS/UNDER CONSTRUCTION

<u>Year</u>	<u># of Projects</u>	<u>CSRA Portion</u>	<u>Total Projects</u>
6/30/2003	17	\$ 5,226,000	\$13,780,482
6/30/2004	28	\$ 11,160,000	\$29,301,550
6/30/2005	34	\$ 18,441,000	\$53,969,753

APPROVAL BY COUNTY

<u>#</u>	<u>County</u>	<u>Our Portion or Guaranty</u>	<u>Project</u>	<u>Jobs Created or Retained</u>
6	Columbia	\$ 2,362,860	\$ 5,614,724	55
5	Richmond	\$ 1,512,034	\$ 2,441,034	33
4	Bulloch	\$ 335,500	\$ 670,000	2
2	McDuffie	\$ 438,000	\$ 877,000	6
1	Warren	\$ 60,000	\$ 60,000	-
1	Wilkes	\$ 150,000	\$ 610,000	5
1	Burke	\$ 90,000	\$ 120,000	1
18	Areas Outside CSRA	\$ 9,324,000	\$30,139,936	68
39		\$14,272,394	\$40,532,694	170

AREA AGENCY ON AGING

**Jeanette Cummings
Director**

The CSRA Area Agency on Aging (AAA) serves as an action center for aging issues in east central Georgia by identifying community priorities, allocating and developing resources, building public-private partnerships, and connecting CSRA residents to aging solutions that fit their lives.

Major Activities and Subcontracted Services

- The AAA's One-Call "Gateway" to Aging and Disability Services
- Home Aid Solutions (care coordination, meals, bathing, dressing, homemaking, etc.)
- Disability Services (ramps, rails, modification, assistive devices, education, and more)
- Caregiver Support (individual guidance, support groups, training, respite, adult day care)
- Wellness Programs (senior fitness classes, training for organizers, medication education)
- Georgia Cares (prescription cost solutions, Medicare and health insurance education)
- Ombudsman Program (preserving residents' rights in long-term care facilities)
- Elderly Legal Assistance (individualized services for low-income seniors)
- Elder Abuse Prevention (public education about abuse, exploitation, neglect, and fraud)

Community Collaborations

Pacesetter partnerships, a bold rural stance, and fresh solutions to aging and caregiver challenges marked the Area Agency on Aging's (AAA) 2004-2005 program year. Staff worked closely with local governments and organizations to address the needs of family caregivers, individuals with disabilities, and senior adults.

Strong partnerships with the faith community bring education and service to the CSRA. In collaboration with St. Mark United Methodist Church and St. Joseph Hospice, the AAA hosted 80 clergy and family caregivers for a day of help and hope. CSRA residents caring for spouses and other relatives found answers, tools, and understanding through the workshops. Additionally, caregivers and clergy discovered a new resource: the AAA's one-call gateway to community resources.

In a day dedicated to service, Trinity-on-the-Hill United Methodist Church partnered with the CSRA AAA to build 20 ramps for elderly persons on the Operation Independence waiting list. Additionally, Trinity-on-the-Hill volunteers continue to do minor home repair and modification for needy seniors.

Intergenerational Partnerships

Building independent lives starts with wood, nails, and a dose of ingenuity for seniors with disabilities and practical Augusta-area teens. Through a promising new partnership between the Area Agency on Aging, Walton Options for Independent Living and the Richmond County Board of Education, students at Butler High School build wheelchair ramps in an apprenticeship program that combines vocational skills training with community service.

"The initiative takes young students who are about to enter the workforce and gives them real-world experience," said AmeriCorps*VISTA James McGee, who serves as director of the Mayor's Office of Workforce Development in Augusta. "It shows that our community is wisely using its resources." The partnership was very successful in 2005 and continues into the new year. Additionally, AAA staff is working with other area school boards to expand the partnership into the CSRA's rural counties.

Student interns from three local colleges and universities contribute to the success of many AAA programs.

- Dietetic Interns work with our Nutrition Services Specialist to provide disease specific nutrition education at senior center nutrition sites
- Social work and sociology interns assist with consumer satisfaction surveys and updating of the Home and Community Based waiting list
- Public Administration Graduate students are conducting a regional caregiver study
- Other interns serve as GeorgiaCares volunteers at our three satellite sites

AREA AGENCY ON AGING (CONTINUED)

Partnering for Prevention

In an effort to encourage seniors to take charge of their health, The CSRA AAA collaborates with Care Management Consultants, to provide customized levels of case management – based upon an individual's health risks. The East Central Georgia Public Health District also assists with Diabetes and Osteoporosis Management, beginning with disease screening at senior centers and health fairs. Area health and wellness providers implement exercise programs and wellness activities that target diabetes prevention and maintenance.

Public-Private Solutions for Prescription-Cost Woes

The AAA is also liberating seniors who are shackled by high medication costs. During FY 2005, the CSRA's GeorgiaCares team helped more than eight hundred residents save almost three million dollars in prescription drug costs through one-on-one counseling about low cost/no cost pharmaceutical programs and Medicare Savings Programs (QMB, SLMB and QI-1). In addition to connecting seniors with prescription assistance, the GeorgiaCares staff and volunteers educate consumers on Medicare D - the new prescription drug benefit that begins January 1, 2006.

Summary of Services Delivered by Subcontractors (Fiscal Year 2005)

Service	Units	Persons	Award
Adult Day Care	17,478	64	85,741
Adult Day Health	6,832	11	74,072
Respite In-Home	12,942	87	176,562
Material Aid	22,112	28,578	36,000
Information & Assistance	5,993	5,993	70,801
DHR Transportation	58,596	2,760	251,582
Case Management	1,559	848	163,590
Community Public Education	123	2078	16,476
Counseling	340	360	38,362
Health Promotion / Wellness*	--	--	62,668
Home Delivered Meals	115,468	848	163,590
Home Modification / Home Repair	319	189	151,000
Homemaker	9,827	206	170,751
Personal Care	6,471	106	101,181
Recreation	9,232	40,052	103,027
Congregate Meals	120,353	1,288	316,812
Care Coordination	--	1,450	1,385,821
Totals	387,645	84,918	3,368,036

* "Persons served" represents a duplicated number.

The CSRA Area Agency on Aging has oversight for \$5.4 million in federal, state, and local funding for aging services. The Grant Award represents federal and state funds only.

Community Care Services Program

The Community Care Services Program (CCSP) is an income-based Medicaid program that provides in-home services to frail elderly and disabled individuals at risk for nursing home placement. During FY 2005, 1,450 clients received CCSP services that allowed them to remain as independent as possible in their own homes. In SFY 2005, the average cost for one consumer's services was \$7,540. If the same consumer had received Medicaid reimbursed care in a nursing facility, the average annual cost would have been \$38,424. The CCSP saved the State and Federal governments over 44 million dollars during SFY 2005, i.e., \$30,884 per consumer. The AAA is responsible for monitoring and oversight of the Community Care Services program, with Medicaid client-benefit funding at \$10.8 million.

INFORMATION TECHNOLOGY

Brenda D. Ervin, MCP, Network Administrator

Overview

The Information Technology Department is dedicated to provide the highest level of technical leadership and information services to the public and private entities including the citizens they serve by enhancing, expanding and broadening the potential of staff through excellent and exciting information and communication solutions; to be recognized as leaders in the design and delivery of technology solutions resulting in the customer's ability to do things they couldn't do before.

The RDC's IT Department connects the organization to a wide gamut of sites through its management of the RDC's network and its connection to the worldwide networks. Hence, the Information Technology Department works closely with Internet Services to provide high-quality computational services to the staff, public and private organizations. In addition to managing the internal CSRA RDC network, the Information Technology Department accomplishes its goal of "promoting and aiding in the effective use of information technology" and combines its strengths and resources with those of the Technology Group through cooperative partnerships, support, consultation, and education" by providing maximum value to customers through the following services:

- Networking
- Internet/Intranet Development
- Technology Consultation
- Software Development
- Training
- Computer Support

Goals/Visions

The RDC's IT Department strongly believes good communications skills in our global society are absolutely necessary which induce us to believe that the ethical use of information will become increasingly important. As more and more of our personal and work lives become a part of the information infrastructure, it is imperative that the learning community understands the boundaries of ethical use and the personal privacy of that information through:

- Providing the information technology hardware, software and network access required to support the teaching and learning process.
- Providing the information technology infrastructure to enable efficient, effective and meaningful research.
- Promoting the use of information technology to facilitate community-based active learning.
- The use of information technology to improve the speed and efficiency at which we deliver administrative support services.
- Seeking out and developing partnerships and/or collaborative relationships with other agencies, organizations, business & industry, vendors, etc. for the purpose of maximizing the efficient acquisition and use of information technology.

Strategic planning is an ongoing process. The goals and strategies set forth require periodic review and assessment. It is the intention of the Information Technology Department to incorporate review of the Information Technology Strategic Plan as part of the organization's overall planning process and to align the information technology planning process with the organization's budget cycle.

Recent Milestones 2005

- ✓ Implemented a new GIS Data Server to alleviate stress and low-performance of RDC's Domain
- ✓ Setup/Configured SMART UPS 3000RML3U to boost security connection during power outages
- ✓ Setup various users to access Web classes to eliminate travel
- ✓ Provided technical support to CSRA realty entities/institutions to access Mapping Server
- ✓ Web Site Hosting and Support for Local Governments
- ✓ Continued planning and restructuring the RDC's network to be more efficient and effective
- ✓ General Computer and Network Support for CSRA RDC and Local Member Jurisdictions
- ✓ Installed systems for Columbia, Jefferson, Lincoln, Richmond, and Wilkes Counties Senior Centers
- ✓ Coordinated usage of workstations with AAA provider to enter Aging Information Management System (AIMS) data at the Lead Agency and various departments Interns to meet mandatory deadlines.
- ✓ Installed Novell VPN Clients and AIMS on machines at Care Management Consultants (Sept. 2004).
- ✓ Conducted annual DHR MDS Data Extraction for further research with Harvard University.

PREAMBLE OF THE CSRA REGIONAL DEVELOPMENT CENTER

It is hereby affirmed that the local units of government in the CSRA have many common concerns that transcend their individual borders; the destinies of each unit rest with the interdependent actions of the family of local governments, which comprise the Central Savannah River Area. It is vital to retain local home rule while providing resources to meet area wide challenges beyond the capabilities of individual units; expansion of the concept of multi-county cooperation among units of local governments is an effective means of achieving this vital goal; and cooperation must be fostered in two ways, by strengthening the abilities of local governments to meet individual local needs and by developing an association of local government to meet common regional concerns.

MISSION OF THE RDC

The mission of the Central Savannah River Area Regional Development Center is to provide planning, management and information services to our members in a professional, ethical, cost effective and efficient manner; and to serve as a forum for addressing local government and its citizens' needs.



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