

GROWTH IN REGIONAL COORDINATION AND COOPERATION

**Annual Report
2005 – 2006**



**Central Savannah River Area
Regional Development Center**

**Burke Columbia Glascock Hancock Jefferson Jenkins Lincoln
McDuffie Richmond Taliaferro Warren Washington Wilkes**

**CENTRAL SAVANNAH RIVER AREA
REGIONAL DEVELOPMENT CENTER STAFF LISTING**

Last Name	First Name	Department	Position	Extension
Andrews	Kim	Administration	Accountant	113
Arnold	Becky	Administration	General Ledger Accountant	114
Cope	Lori Wren	LDC	Loan Officer	108
Crighton	Justin	Planning	Regional Planner	130
Crosson	Anthony	Administration	Executive Director	107
Cummings	Jeanette	AAA	Director of AAA	117
Davis	Niece	LGS	Grant Administrator	109
Ervin	Brenda	Administration	Network Administrator	124
Floyd	Anne	LGS	Director of Local Government Services	121
Griffin	Randy	LDC	President Local Development Corp.	110
Grijalva	Linda	LGS	Planning and Development Specialist	119
Hampton	Les	Planning	GIS Specialist	127
Harris	Jackie	AAA	Contract Manager	123
Hensley	Jason	LGS	Planning and Development Specialist / Economic Development Specialist	120
Hillman	Monique	AAA	Health & Wellness Coordinator	137
Johnson	Shelly	AAA	Lead Information & Screening Specialist	134
Jopling	Georgia	AAA	Caregiver Specialist	147
Lentz	Christian	Planning	Planning Director	122
Linen	Robyn	AAA	Disability Resource Specialist	128
Masters	Diane	LDC	Loan Officer	115
McNair	LaTonya	AAA	Quality Assurance Manager	135
Nesbitt	Susie	AAA	Secretary	138
Pappis	Costa	Planning	Senior Planner	129
Parker	Tammy	AAA	Information & Screening Specialist	133
Prior	Amanda	Planning	Intern	146
Pruitt	Cindy	AAA	GeorgiaCares Coordinator	152
Quattlebaum	Stephanie	AAA	Aging Services Planner	132
Ramey	Patricia	AAA	Program Manager	145
Richardson	Carolyn	AAA	GeorgiaCares Administrative Secretary	153
Shealy	L. Mack	Administration	Chief Financial Officer	118
Sheppard	Elizabeth	Administration	Administrative Secretary	105
Smith	Emma Lee	AAA	Administrative Secretary	150
Sparks	Jackie	AAA	Information & Screening Specialist	143
Spivey	Lauren	AAA	Elder Rights Program Manager	131
Trosper	Karla	Administration	Human Resources Director	116
Tucker	Leteta	AAA	Information & Screening Specialist	141
Tutt-Cherry	Joyce	AAA	Community Resource Specialist	139
Walker	Lee Alice	AAA	ESP Resource Specialist	136
White	Wallace	AAA	LifeLong Planning Coordinator	111
Wright	Tasha	AAA	Data Management Specialist	144

RDC MAIN LINE NUMBER: 706-210-2000
LEAVE A MESSAGE: 706-210-2005
AAA TOLL FREE: 888-922-4464
GEORGIACARES: 706-210-2029
CSRA BUSINESS LENDING: 706-210-2000

RDC FAX NUMBER: 706-210-2006
AAA MAIN LINE: 706-210-2018
AAA FAX: 706-210-2024
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CSRA BUSINESS LENDING Fax: 706-210-2031

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CSRA RDC EXECUTIVE COMMITTEE

2005-2006

Dwaine Biggerstaff
City of Lincolnton
Chairman

John Graham
Warren County
Vice-Chairman

James Andrews
City of Sandersville
Secretary/Treasurer

Horace Daniel
Washington County
Immediate Past Chair

Roderick Campbell, Sr.
Jenkins County
Private Sector Representative

Robert Knox, Jr.
City of Thomson

Deke Copenhaver
Augusta-Richmond County

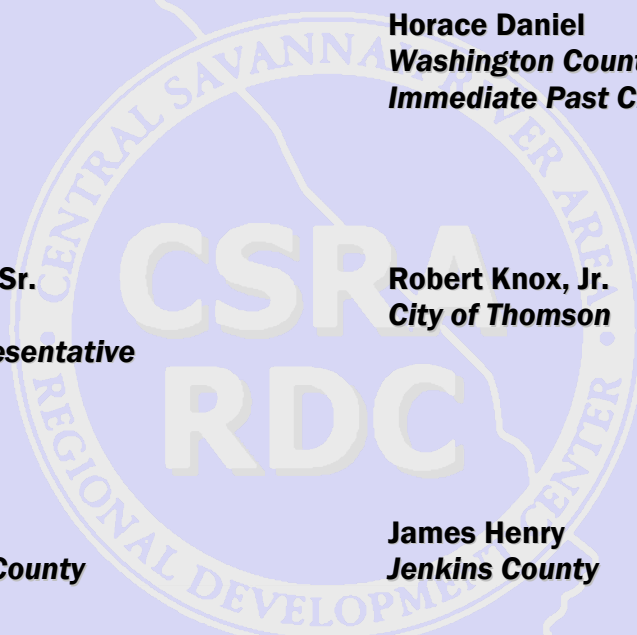
James Henry
Jenkins County

Ron Cross
Columbia County

Terry Elam
Augusta Technical College
Ex-Officio Member

Andy Crosson
CSRA RDC
Executive Director

Mack Shealy
CSRA RDC
Financial Officer



EXECUTIVE DIRECTOR'S ANNUAL REPORT

FISCAL YEAR ENDING JUNE 30, 2006

Fiscal Year 2006 marked the end of another exciting and productive year at the CSRA Regional Development Center. You will find detailed information about the year's activities in this report. I encourage you to review the material contained in this report to find out how the RDC might better serve your community. Some of the major activities that we engaged in during the year are as follows:

- Local Government Services (LGS) staff reestablished the **CSRA Administrator's Group**. This group meets quarterly to share ideas, learn about upcoming events and activities facing the area's local governments, and develop closer working relationships designed to improve the region's economic vitality.
- Planning staff completed the **Augusta Downtown Development Authority Report**. The report will be used by the Augusta DDA as a marketing publication and emphasizes characteristics of the downtown area such as: population, housing, and socio-economic demographics; business activity; tourism and recreation; transportation; land use; recruitment incentives; and other quality of life issues.
- Recognizing the importance of reusing existing resources, LGS staff prepared and submitted **Brownfield Assessment Grants** to the US Environmental Protection Agency for the Cities of Harlem, Millen, Louisville, Stapleton, Tennille, Wadley, and Washington. Ten applications met threshold requirements and two grants were awarded for \$200,000 each for community-wide assessment for petroleum, for the Cities of Millen and Wadley.
- LGS staff **applied for and received over \$5.92 million** of state and federal grants for infrastructure, Brownfields, housing assessment planning, hazard mitigation planning, and historic preservation projects.
- Planning staff initiated the **City of Washington's Redevelopment Plan** to promote job creation and investment in new housing options within targeted portions of the city's southwest quadrant.
- The Area Agency on Aging's GeorgiaCares team **helped more than 1,500 seniors save almost 1.5 million dollars in prescription drug costs** through one-on-one counseling about low cost/no cost pharmaceutical programs and Medicare Savings Programs (QMB, SLMB and QI-1) and Medicare D - the new prescription drug benefit that began January 1, 2006.
- For the twelfth consecutive year, the CSRA RDC's Comprehensive Annual Financial Report received the Government Financial Officers Association (GFOA) **award for Certificate of Achievement for Excellence in Financial Reporting**.
- The RDC successfully managed **coordinated transportation system contracts totaling \$2,181,024** for Burke, Columbia, Glascock, Jenkins, Lincoln, McDuffie, Richmond, Screven, Taliaferro, Warren, Washington, and Wilkes Counties, providing a total of 161,424 one-way trips during the year.

This year's Annual Report theme is "*Growth in Regional Coordination and Cooperation.*" Members of the Board of Directors will attest that I have consistently noted that the member jurisdictions within the Central Savannah River Area work together to achieve common goals and to improve the quality of life for those calling the CSRA home. While some of the initiatives undertaken within the region during the last fiscal year have been driven by entities outside the RDC, it is quite evident that our cities and counties are cooperating and coordinating projects both locally and regionally.

During FY 2006, the RDC secured over \$5 million in state and federal grants for our local jurisdictions. The CSRA RDC strives to foster regional growth and economic prosperity for each of our members. As this report will demonstrate, the RDC continues to work diligently to give you the ability to take advantage of growth and development opportunities when they present themselves.

EXECUTIVE DIRECTOR'S ANNUAL REPORT (CONTINUED)

Service Delivery

As usual, please keep in mind that the Regional Development Center operates on the economic principle of economies of scale. The importance of this simple fact dictates that I remind you again that the RDC staff is capable of providing services in a wide variety of programmatic areas. For example, by utilizing RDC staff, your community continues to have access to:

- Statistical and research personnel with economic development and analytical training,
- Planners who have achieved the American Institute of Certified Planners (AICP) status to better serve you in the areas of local planning, zoning, and land-use development issues,
- Historic preservation planning assistance from employees with extensive educational training and experience in the field,
- Economic development assistance in the areas of community marketing and impact analyses,
- Geographic information system (GIS) and global positioning system (GPS) technologies and technical assistance,
- Professional grant writing and grant administration services,
- Comprehensive personnel system developments/updates including job description development, wage and salary analyses, and merit-based pay plan development and implementation.

In addition, CSRA Business Lending (formerly the CSRA Development Companies) is made up of component units of the CSRA Regional Development Center. CSRA Business Lending provides loans to small businesses for a variety of purposes. The programs have grown from financing a handful of loans each year in the 1980s to funding over 200 projects in the last four years. CSRA Business Lending has operating relationships with the Small Business Administration (SBA), the Economic Development Administration (EDA), and the Department of Agriculture (USDA). Through the efforts of CSRA Business Lending's staff, the RDC has helped local businesses create and/or retain 582 jobs during the past two years and 1,382 jobs in the past five years.

Finally, the Regional Development Center continued in FY 2006 to serve as the state-designated Area Agency on Aging for the CSRA. Through the RDC's AAA department, numerous contractors and subgrantees in the region received funding for projects designed to assist the region's elderly population. Additional information about the AAA's accomplishments can be found under the Area Agency on Aging's departmental section in this report.

As this year's Annual Report will show, the CSRA Regional Development Center achieved many goals and objectives during FY 2006. This annual report outlines many of the tasks undertaken and goals achieved by the RDC staff during the fiscal year. I encourage you to review it thoroughly so that you can fully appreciate all of the work that the RDC is capable of doing for your community.

Please do not hesitate to contact me if the Central Savannah River Area Regional Development Center can ever be of any assistance to you or your community.

Sincerely



Andy Crosson
Executive Director

FINANCE AND ADMINISTRATION DEPARTMENT

L. Mack Shealy, CPA, CGFM, CICA – Chief Financial Officer

Department Overview

The Department of Finance and Administration manages all internal and external financial activities of the CSRA RDC. The Department runs all financial operations required for the day-to-day maintenance of the RDC, such as accounts payable, accounts receivable, payroll, cash management, capital budgeting, financial analysis and reporting, and internal control procedures. In addition, the Department of Finance supports other departments in the RDC by tracking the funding status and expenditure levels of grants received, submitting required reports to grantor agencies, and assuring compliance with federal, state, and local regulations for programs and funding received by the RDC.

For twelve consecutive years the CSRA RDC's Comprehensive Annual Financial Report has received the Government Financial Officers Association (GFOA) award for Certificate of Achievement for Excellence in Financial Reporting.

The administrative staff of the Department works diligently to ensure that all reports, documents, correspondence, and related materials are transmitted and maintained in a professional, accurate, and efficient manner. Additional services provided by the administrative staff of the Department include: word processing and desktop publishing; physical plant management of the office; updates and distribution of information to the Board of Directors; and organization of Board meetings, retreats, and special functions.

Financial Data for RDC: (includes revenues and expenses of the CSRA Local Development Companies - component units of the CSRA RDC)

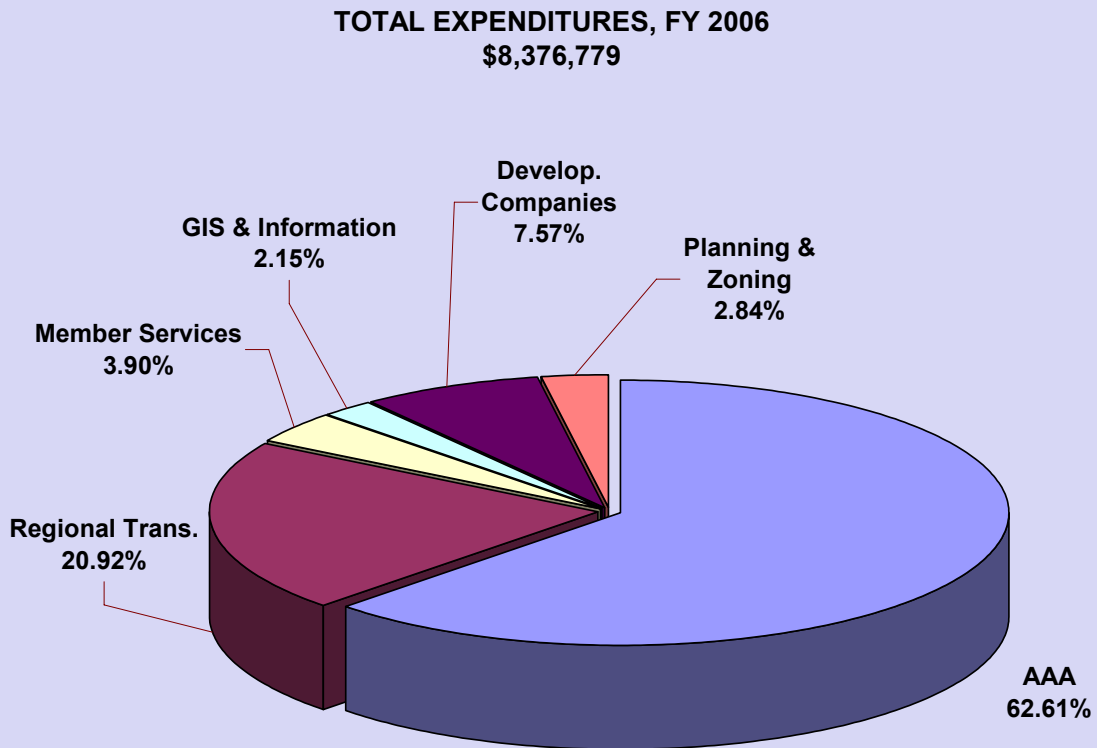
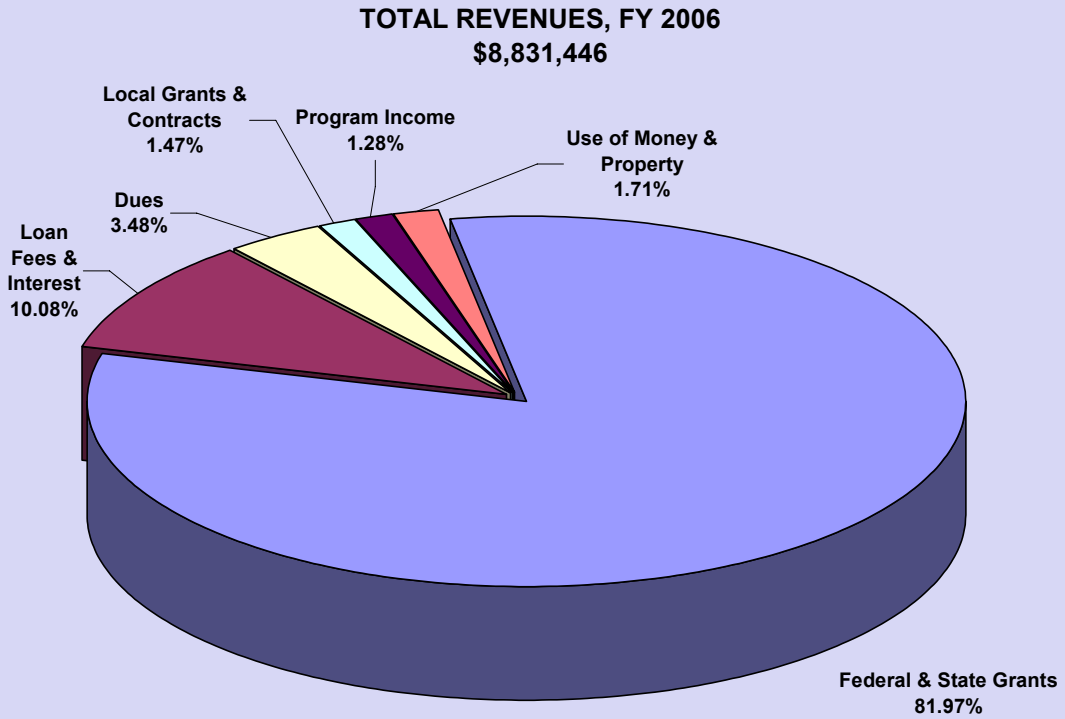
CSRA RDC FINANCIAL SUMMARY
FY 2002 - FY 2006



Source: (Unaudited 6/30/2006 Financial Statements)

FINANCE AND ADMINISTRATION (Continued)

Financial Data (Continued)



(Source: Unaudited 6/30/2006 Financial Statements)

COORDINATED TRANSPORTATION

Becky Arnold, Administrator

The Department of Human Resources (DHR) Coordinated Transportation System operates across divisional lines to provide quality transportation services for DHR consumers in a safe, efficient and effective manner. DHR is comprised of several divisions; among those supported under the DHR Coordinated Transportation System are the Division of Aging, the Division of Mental Health Developmental Disabilities and Addictive Disorders, and the Department of Family and Children Services TANF and Intensive Services Programs.

The CSRA RDC served as the primary contractor having sub-contractual agreements with the area transportation service providers. Through these arrangements, the CSRA RDC was responsible for administering the transportation of consumers for AGING, MHDDAD, DFCS TANF and Intensive Services Programs. The CSRA RDC's administrative staff solicited potential providers including governmental, private, for-profit, and non-profit operators. The contract administrator was responsible for preparing and submitting proposals and establishing contractual agreements with subcontractors. During FY 2006, the contract administrator established contracts with and monitored the operations of each of the eleven subcontractors. Throughout the year, technical support and training was provided to subcontractors to ensure that all reports, documents, and correspondence were transmitted and maintained in an accurate, efficient manner.

During the past fiscal year, the CSRA RDC's administrative staff managed contracts totaling \$2,181,024 for Burke, Columbia, Glascock, Jenkins, Lincoln, McDuffie, Richmond, Screven, Taliaferro, Warren, Washington, and Wilkes Counties. The total number of unduplicated consumers served in Region 7 through the DHR Coordinated System for FY 2006 was approximately 630 combining for a total of 161,424 one-way trips. The DHR Coordinated Transportation Contract is comprised of federal, state, and local funding sources.

The following is a summary of last year's expenditure activity:

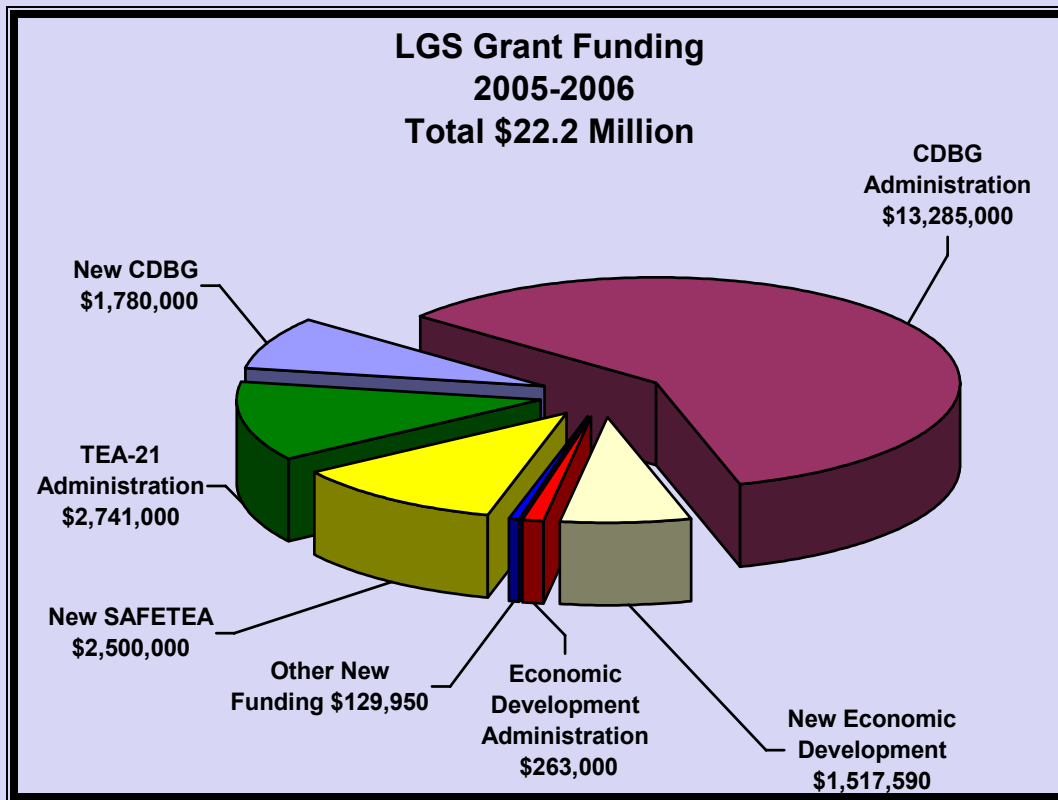
Local Government	Funding Type(s)	Expenditures
Burke County	SSBG, TANF, 5310	\$ 93,242.75
Columbia County	SSBG, TANF, 5310	\$ 143,234.55
Glascock County	TANF	\$ 8,156.40
Jenkins County	TANF	\$ 14,170.60
Lincoln County	SSBG, TANF, 5310	\$ 16,299.90
McDuffie County	SSBG, TANF, 5310	\$ 61,645.10
Richmond County	SSBG, TANF	\$ 884,756.75
Screven County	SSBG, TANF	\$ 207,797.20
Taliaferro County	SSBG, TANF, 5310	\$ 11,259.35
Warren County	SSBG, TANF	\$ 108,601.70
Washington County	SSBG, TANF	\$ 233,035.65
Wilkes County	TANF	\$ 29,130.20

LOCAL GOVERNMENT SERVICES

Anne S. Floyd, Director
Linda Grijalva, Planning and Development Specialist
Jason Hensley, Planning and Economic Development Specialist
Nicee Davis, Grant Administrator

The Local Government Services Department offers a wide variety of services to local governments, citizens and non-profit agencies of the CSRA, including grant preparation and administration, comprehensive personnel system evaluation, economic development, and historic preservation. During fiscal year 2006, the LGS staff **applied for and received over \$5.92 million** of state and federal grants for infrastructure, Brownfields, housing assessment planning, hazard mitigation planning, and historic preservation projects. In addition, the Local Government Services Department **administered over \$16.28 million** in grant funds.

Grant Preparation and Administration



Community Development Block Grants (\$1.78 Million Awarded)

In Fiscal Year 2005, 11 Community Development Block Grant applications were prepared for CSRA local governments by RDC staff, and three (3) were awarded to CSRA RDC local governments totaling nearly \$1.78 million. Local governments will utilize these CDBG funds for the following infrastructure and housing projects to benefit low to moderate-income residents.

- Town of Davisboro, Water Improvements, \$500,000
- City of Thomson, Multi-Activity Improvements for Housing, Sewer, and Street Improvements in the Pitts Street Neighborhood Revitalization Target Area, \$780,415
- City of Tennesse, Sewer Improvements, \$498,412

In addition to preparing CDBG grant applications, the Local Government Services (LGS) staff administered as many as 29 CDBG and one Redevelopment Fund grants/loans totaling \$13.285 million. Of these, 14 CDBGs were closed out along with the Redevelopment Fund grant. During the year, LGS staff

LOCAL GOVERNMENT SERVICES (CONTINUED)

administered grants for Columbia County, Davisboro, Glascock County, Grovetown, Hiltonia, Jefferson County, Jenkins County, Keysville, Kite, Lincolnton, McDuffie County, Midville (three), Millen (two), Sandersville, Sardis (two), Sylvania, Taliaferro County, Thomson (two), Wadley, Washington (Redevelopment), Waynesboro (three), and Wrens (two).

SAFETEA Applications Awarded (\$2.5 Million Awarded)

LGS staff submitted seven SAFETEA applications on behalf of our member jurisdictions and provided technical assistance to two additional governments. As a result of these efforts, SAFETEA grants totaling over \$2.5 million were awarded to member jurisdictions as follows:

- City of Augusta, “Reynolds Street Depot Community Center,” \$450,000
- City of Harlem, “Phase II,” \$700,000
- City of Lincolnton, “Phase II,” \$412,000
- City of Millen, “Cotton Avenue Streetscape/Greenspace Preservation, Phase II,” \$350,000
- City of Sardis, “Sardis Historic Transportation Restoration and Education,” \$218,000
- Warren County, “Historic Depot Streetscape & Beautification Project, Phase II,” \$120,000
- City of Waynesboro, “Phase II and Ice Plant Renovation,” \$280,000
- Columbia County, Multi-Use Facility and Scenic Beautification
- City of Sandersville, Lang’s Pond Multi-Use Facility

TEA-21 Administration

LGS staff provided full grant administration for three (3) Transportation Enhancement projects in the City of Harlem, the City of Millen, and Warren County and met the following milestones for each:

City/County	Project	Section 106	Categorical Exclusion	ROW	Bid
Bartow, Phase II	Depot	Cleared	Cleared	Cleared	No
Harlem, Phase I	Streetscape	Cleared	Cleared	Cleared	Yes
Millen, Phase I	Streetscape	Cleared	Submitted		No
Sandersville	Streetscape	Cleared	Submitted		No
Warren County, Phase I	Depot	Cleared	Cleared	Cleared	No
Waynesboro, Phase I	Greenway	Cleared	Submitted	Submitted	No

Brownfield Assessment Grants (\$400,000 Awarded)

LGS staff prepared and submitted 11 Brownfield Assessment Grants to the US Environmental Protection Agency for the Cities of Harlem, Millen, Louisville, Stapleton, Tennille, Wadley, and Washington. Ten applications met threshold requirements and two Brownfield grants were awarded for \$200,000 each for community-wide assessment for petroleum, for the Cities of Millen and Wadley.

Other Grants (\$122,300 Awarded)

LGS staff prepared two **Immediate Threat and Danger** grants awarded totaling \$85,300:

- City of Wadley, \$35,300 for Water Treatment Facilities.
- City of Gibson, \$50,000 their Wastewater Pollution Control Plant.

LGS staff prepared **DCA Signature Community** applications for Jefferson County and the City of Thomson.

LGS staff prepared **GEFA Recycling** grants for Jefferson County, awarded for \$7,000, and for the City of Thomson.

LOCAL GOVERNMENT SERVICES (CONTINUED)

Warren County was awarded \$30,000 for a **Criminal Justice Coordinating Council's, 2005 Local Law Enforcement and Fire Services State Grant**, prepared by LGS staff to purchase a voter repeater system to improve communications between agencies.

Five **Local Development Fund** Applications were submitted on April 3, 2006 for the following CSRA cities: Harlem, Louisville, Sandersville, Stapleton, and Wrens.

FEMA Hazard Mitigation Plans

Glascok, Warren, and Washington Counties contracted with the RDC in the amount of \$12,500 each to prepare federally required Hazard Mitigation Plans for each jurisdiction. LGS Staff assisted each County with the development of HM plans, which ensures that the counties' remain eligible for post-disaster Hazard Mitigation Grant funds. The planning process involved organizing resources and assessing the risks to the communities to develop a sound plan to prevent damage caused by hazards and to lessen the impact and speed of the response and recovery process for both natural and human-caused hazards. The plans also address the communities' critical facilities and what mitigation actions should be put in place to prevent future damage from natural hazards.

City/County Administrators Working Breakfast

On October 20, 2005 the first City/County Administrators Working Breakfast was held. It was decided that future breakfasts would be held on the 3rd Wednesday of the second month in the quarter at 8:00 am in an area centrally located for all member jurisdictions. Upcoming grant opportunities, CDBG applications, UGA management courses, and a regional Recycling Feasibility Study were discussed at the first breakfast. Two additional breakfast meetings were held in February and May to discuss other administrative related issues facing member jurisdictions.

Housing Assessments

LGS staff prepared Housing Assessments and Housing Action Plans for the City of Washington and the City of Louisville. Inventory and data collected during windshield surveys were analyzed in a plan for 1,873 housing units in Washington and 1,076 housing units in Louisville.

CSRA Enterprise Community

LGS staff continued to attend executive committee and regular meetings of the EC and its Housing Committee during the year. A Home Buyer Education Class was held on August 6, 2005 with 25 participants receiving HUD certificates of completion. The City of Louisville co-sponsored and provided the room and lunch. Jacqui Farrell conducted the class for the EC.

LGS staff assisted with the administration of a Single Family Housing Development grant, awarded for \$123,000. CSRA Enterprise Community, Inc. proposes to build, market, and sell new houses in Louisville.

Historic Preservation Grants and Planning

Highlights of the preservation program include the following:

- **National Register Nomination for City of Crawfordville** - LGS staff assisted with the nomination which resulted in the district being listed in the National Register of Historic Places. A total of 217 historic buildings, sites, structures, and objects were listed as contributing resources to the district.
- **Harlem Historic Preservation Commission** – The City of Harlem's Historic Resources Survey grant was completed by Quatrefoil Consulting resulting in 232 historic properties being inventoried and analyzed to determine the date of construction, architectural style, and building type. A developmental history was included. LGS staff assisted with grant administration for Harlem's Design Guidelines and met regularly with Harlem's HPC.

LOCAL GOVERNMENT SERVICES (CONTINUED)

- **Thomson Historic Preservation Commission** - Worked with City of Thomson to set up a new Historic Preservation Commission and supplied the HPC with a model ordinance and other technical assistance. Met regularly and conducted extended training orientation.
- **Waynesboro Historic Preservation Commission** - Modified Rules of Procedure for the HPC. Assisted with administration of the Waynesboro historic resources survey. Attended meetings for COA design review assistance and Waynesboro National Register district that is pending.
- **Wrens Historic Preservation Commission** - Completed Historic District Ordinance, Designation Report, and map for Wrens Historic District I (a locally designated district for design review). Assisted with public hearings and public information meetings. Assisted with administration of the Historic Resources Survey and prepared a Survey & Planning Grant application for Design Guidelines which was awarded for \$7,650.
- Completed the **Cultural Resources section of the City of Harlem's Comprehensive Plan**.
- Completed the **Cultural Resources section of the City of Grovetown's Comprehensive Plan**.
- Served as **Trustee Ex-Officio of Historic Augusta, Inc.**
- Served on **Historic Properties Committee of Historic Augusta** and assisted with development of Endangered Properties List in Richmond County for publication.
- Prepared **Governor's Emergency Fund application for City of Avera** to rehabilitate the Avera Bank Building.

ECONOMIC DEVELOPMENT DIVISION

The Economic Development Division of the Local Government Services Department assists local governments and development organizations with state and federal funding, strategic planning, and project management. Additionally, the Economic Development Division acts as Secretary and Treasurer of both the CSRA Unified Development Council (UDC) and the CSRA Unified Development Authority (UDA).

State and Federal Funding, Over \$1.51 Million Awarded

During the 2005-2006 fiscal year, the Economic Development staff provided project consultation, assistance in application writing, and administration of state and federal funding to local governments. These programs include grants and loans that finance a variety of economic development activities, such as strategic planning, feasibility studies, and public infrastructure improvements to accommodate existing and new businesses.

CSRA Unfiled Development Council (UDC)

The UDC is a council of the Chambers of Commerce and other economic development organizations throughout the CSRA. The UDC provides a forum for discussion and the joint pursuit of economic marketing, professional training and enrichment, and other special projects. Following are highlights of the 2005-2006 fiscal year.

- Organized and conducted a project manager's breakfast in Atlanta in January where UDC members from our region were able to interact with decision makers.
- Focused renewed energy on marketing the region and declined the renewal of the Technology Reimbursement Program.
- Sponsored the Celebrating Rural Georgia conference held in Augusta.

CSRA Unfiled Development Authority

The UDA is a joint development authority consisting of 13 counties in the CSRA. This authority serves as a vehicle for local governments and authorities to use for economic development related projects.

- Continued to maintain 13 counties as members of the Unified Development Authority during the year.
- Acted as governmental pass through for the OneGeorgia Authority loan to the Walton Way Hotel, LLC partners renovating the Partridge Inn.

LOCAL GOVERNMENT SERVICES (CONTINUED)

Fiscal Year 2006 Economic Development Grants

Local Government	Funding Agency	Funding Type	Amount	Use of Funds
Columbia County	One Georgia Authority	Equity Fund*	\$200,000	Road Improvements for John Deere Plant
Davisboro	One Georgia Authority	Equity Fund**	\$263,000	Sewer Improvements for Industrial Park
Jenkins County	One Georgia Authority	Equity Fund~	\$500,000	Land Acquisition for Large Single-User Site
Lincoln County	One Georgia Authority	Equity Fund*	\$399,000	Sewer, Industrial Park
Unified Development Authority	One Georgia Authority	Equity Fund**	\$275,000	Renovation of Partridge Inn
Thomson-McDuffie County	One Georgia Authority	Equity Fund**	\$500,000	Rail Spur
City of Thomson	DCA	EIP**	\$129,590	Water Line, Shaw Industries
Washington County	One Georgia Authority	EDGE Fund	\$500,000	Site Work, Trojan Battery
Wilkes County	One Georgia Authority	Equity Fund**	\$350,000	Purchase, International Paper Site
Wilkes County / City of Washington	DCA	EIP*	\$500,000	Rehabilitation of Industrial Building
City of Wrens	DCA	EIP*	\$402,000	Sewer Improvements
TOTAL			\$4,018,590	

Notes: *Applied for funding; +Grant Awarded; ~Previously funded, project still active

Other Activities

- Continued to serve as the federally designated Economic Development District for the region under the U.S. Department of Commerce's Economic Development Administration planning grant program.
 - Provided technical assistance to member jurisdictions for economic development projects (including grant writing and grant administration).
 - Developed the annual update for the Comprehensive Economic Development Strategy for the region.
- Continued support for the Washington-Wilkes incubator project and the technology corridor between Athens and Augusta.

PLANNING

Christlan Lentz, Director
Costa Pappis, Senior Planner
Justin Crighton, Associate Planner

Community Planning

The Planning Department offers a wide variety of state-mandated services as well as voluntary or supplemental planning services. Under the Georgia State Planning Act, the CSRA Regional Development center is required to conduct intergovernmental reviews for state-funded projects, mediate if there are conflicts that arise from the intergovernmental review, conduct reviews of development occurring within a regionally important resource, conduct reviews of projects considered to have regional impact, and produce joint public notice reviews with the Corps of Engineers.

For 2005 - 2006 the Planning Department completed the following:

- 6 Intergovernmental Reviews
- 2 Regionally Important Resource reviews
- 3 Developments of Regional Impact reviews

The CSRA RDC Planning Department is available to draft zoning ordinance revisions, zoning implementation, subdivision regulations revisions and/or implementation when requested by local governments. For 2005 - 2006 the following local governments were assisted:

- City of Harlem: (Zoning and Subdivision Regulations revisions)
- Washington County (Manufactured Housing standards and Subdivision Regulation composition)
- City of Wrens (Zoning and Subdivision Regulations revisions)

The CSRA RDC Planning Department is available to complete Comprehensive Plan and Solid Waste Management Plan 10-Year Updates when requested by local governments. For 2005 - 2006, staff completed Comprehensive and Solid Waste Management Plan 10-Year Updates for:

- Columbia County Joint Solid Waste Management Plan (Including: Grovetown and Harlem)

Additionally, staff initiated the following Comprehensive Plans:

- City of Grovetown (10-Year Comprehensive Plan Major Revision)
- City of Harlem (10-Year Comprehensive Plan Major Revision)

Transportation Planning

The CSRA RDC Planning Department is under contract with the Georgia Department of Transportation to provide a variety of planning services to local governments in the region as well as provide GDOT with information from the region to assist with statewide transportation planning. For 2005 -2006 the Planning Department worked on the following projects:

- Scenic byway technical assistance and corridor management plans for Jenkins and Warren Counties.
- Scenic byway application for Scenic Byway Commission in Hancock County.
- 19 project coordination requests throughout the CSRA.
- Transportation Enhancement grant application assistance for Columbia and Richmond Counties.
- Safe Routes to School and Bicycle & Pedestrian promotion website.
- STIP list update.

PLANNING (CONTINUED)

Special Projects

The CSRA RDC Planning Department continues to work with area local governments and organizations on a variety of plans and studies. Planning Department activities on special projects result in positive area impacts from individual CSRA neighborhoods to the entire region.

- 1) **Fort Gordon Joint Land Use Study** (Implementation): An extensive joint Fort Gordon-local government plan aimed at preventing encroachment near Fort Gordon. The following local governments participated in the plan:

- Augusta-Richmond County
- Columbia County
- Jefferson County
- McDuffie County
- City of Blythe
- City of Grovetown
- City of Harlem
- City of Hephzibah

The RDC is assisting with the implementation phase of this project. Encroachment has long been recognized as a constraint to military training. Military services officials have highlighted growing difficulties in carrying out training at installations due to encroachment issues. The Department of Defense (DoD) has identified eight encroachment of which Fort Gordon officials have identified projected urban growth around the installation as a potential concern. This includes unplanned or “incompatible” commercial or residential development in proximity to installation boundaries.

The JLUS report will help community leaders in their efforts to:

- Protect the health, safety and welfare of the civilian and military communities around Fort Gordon.
- Protect and promote the present and future operational capabilities of Fort Gordon.
- Promote community growth and development that is compatible with Fort Gordon’s training and operational missions.
- Encourage cooperative land use planning effort between military installations and the surrounding jurisdictions.
- Institutionalize relations and cooperation between Fort Gordon and surrounding communities.
- Identify and update appropriate land use and zoning regulations.

- 2) **Augusta Downtown Development Authority Report**: A marketing publication with seven (7) functional topics:

- Demographics and housing
- Business activity
- Tourism and recreation
- Quality of life
- Transportation
- Land use
- Incentives

- 3) **Washington Redevelopment Plan**: The Planning Department initiated work with the City of Washington to promote job creation and investment in new housing options within targeted portions of the city’s southwest quadrant. Initial project objectives include:

- Housing development and redevelopment. Determine areas where mixed-income housing can be developed while addressing lot arrangements, streets, utilities, density options, housing design and affordable unit quotas.
- Nuisance properties. Identify strategies that will encourage and/or require that property owners abate conditions that are resulting in deteriorating homes/properties.
- Gateways. Provide aesthetic enhancements to arterial streets entering the city from the south and west such as Whitehall Street and Lexington Avenue.
- Economic development/job creation. Explore tax abatement and tax credit programs that could be utilized throughout the study area to encourage new retail and/or industrial growth.

GEOGRAPHIC INFORMATION SYSTEMS

Lesley G. Hampton, GIS Network Administrator

Overview

The GIS Department performs a variety of duties for both public and private entities, by assisting in data development and mapping analysis, as well as in providing consulting and training services. The GIS department serves as a technical resource for cities and counties in the region and provides cost-effective solutions for building ground-level mapping data that will become critical for future analysis, in areas such as E911 emergency response, crime analysis, infrastructure accounting and inventory, and land-use planning. GIS will also be beneficial in providing information to increase efficiencies in governmental departments, in providing quality and accurate customer service, and will assist in meeting federal or state regulations, such as required by GASB 34, and will assist in attaining better ratings with programs such as the National Flood Insurance Plan and Community Rating System.

Specific services provided by the GIS Department are as follows:

- Cadastral Mapping development and updates
- Public Internet Mapping Site and Restricted Online Access Mapping Services
- GIS Analysis
- GIS Consultation
- GIS Software Installation and Training
- GPS data collection

Projects

- Department of Transportation – GIS/GPS data collection and conversion
 - GPS Road Centerlines
 - GPS Multi-use Recreational Trails
 - GPS Sidewalks
 - GPS Bridges
- Multi-County public access Internet Mapping System development
 - GIS baseline information of Tax Parcels available online for McDuffie, Taliaferro, Warren and Glascock Counties
 - Zoning information for Lincoln and McDuffie Counties available online
 - Public and Governmental Facilities available online
 - Historical Markers available online
 - Continued update of cadastral records
- Lincoln County
 - Installation, customization, and training of user-friendly GIS software for county and city departments to ensure data availability to end-users
 - Technical support and consultation
 - Street Index Map
- McDuffie County GIS Implementation data collection and conversion
 - GPS collection of infrastructure in McDuffie County
 - Installation, customization, and training of user-friendly GIS software for county and city departments to ensure data availability to end-users
 - Online mapping application
 - Continued update of GIS information as new construction is completed
- Wilkes County
 - E911 Response Street index mapping
- GIS support for CSRA RDC LGS and Planning departments
 - Zoning layer development and mapping
 - Mapping for use in Grant Submissions and Requirements
- Economic Development Support
 - Mapping available on an as-needed basis
- Private Sector mapping and data support
 - Commercial Real Estate Companies
 - Independent Non-Profit Agencies

CSRA BUSINESS LENDING

FISCAL YEAR END REPORT
For the Period Ended
June 30, 2006
(With Comparison to Previous Years)



CSRA Business Lending is an affiliate of the CSRA Regional Development Center. The company was started in 1979 by banks and local leaders to assist business financing needs in the CSRA. The company has financed over \$161 million dollars in business loan projects over the past five years. While the majority of loans CSRA Business Lending makes are in the CSRA, they can now make loans anywhere in the State of Georgia and in seven western South Carolina counties due to expanded lending authority granted by the U.S. Small Business Administration.

CSRA Business Lending provides business loans from \$25,000 to \$4,000,000 through lending arrangements with the U.S. Small Business Administration, the U.S. Department of Commerce, and the U.S. Department of Agriculture. The company is governed by a separate Board of Directors from the Regional Development Center as required by the federal government.

Summary of Loan Activity

<i>Loan Volume:</i>	<u>6/30/2004</u>	<u>6/30/2005</u>	<u>6/30/2006</u>
Number of Loans Packaged or Approved	44	39	52
Number Discontinued	2	9	2
Number Carried Forward	42	30	50
CSRA's Portion on Active Loans	\$10,535,689	\$13,541,694	\$22,144,603
Projects Amount on Active Loans	\$25,049,909	\$38,507,694	\$61,701,824
Jobs Created	275	151	431

Type Loan Packaged or Approved:

SBA 504's	21	27	37
SBA 7(a)'s Packaged	3	1	1
Revolving Loan Fund	8	3	4
Rural Loan Fund	9	7	9
Internal Thru LDC	0	0	0
Herman Lodge Micro Loan Program	1	1	1

PAST FIVE (5) YEARS – 205 Projects Totaling \$161,858,946 Approved or Packaged By CSRA
 (As of 6/30/06) Creating or Retaining 1,382 Jobs

Summary of Financial Performance

	Audit <u>6/30/04</u>	Audit <u>6/30/05</u>	Audit <u>6/30/06</u>
<u>INCOME:</u>			
Income CSRA LDC (504's, Loan Packaging)	\$254,345	\$329,195	\$448,086
Income CSRA RDA (Revolving Loan Fund)	\$107,685	\$110,320	\$107,416
Income CSRA RLA (Rural Loan Funds)	\$241,005	\$274,615	\$331,134
<u>Interest Income</u>	<u>\$ 55,133</u>	<u>\$ 55,928</u>	<u>\$ 64,549</u>
TOTAL INCOME	\$658,168	\$770,058	\$951,186
<u>EXPENSES:</u>			
Depreciation and Amortization	\$ 4,077	\$ 4,408	\$ 1,926
Bad Debt Charge	\$163,647	\$ 44,941	\$154,103
Interest Expense	\$ 40,701	\$ 49,482	\$ 40,701
<u>All Operational Expenses</u>	<u>\$428,481</u>	<u>\$493,021</u>	<u>\$611,626</u>
TOTAL EXPENSES	\$636,906	\$591,852	\$808,356

CSRA BUSINESS LENDING (CONTINUED)

Summary of Financial Performance (continued)

REVENUES IN EXCESS/(UNDER) EXPENSES	\$21,262	\$178,206	\$142,830
TOTAL ASSETS	\$7,037,642	\$7,039,365	\$7,031,305
TOTAL FUND EQUITY	\$2,533,843	\$2,712,049	\$,886,005

Summary of Portfolio

	# <u>Loans</u>	# 29 + days <u>Past Due</u>	# <u>Deferred</u>	Total <u>Past Due</u>	% <u>Past Due</u>
SBA 504's	128	2	2	4	3.1%
CSRA Rural Loan Fund	44	4	0	4	9.0%
CSRA Revolving Loan Fund	21	2	0	2	9.5%
CSRA Micro Loan Fund	8	1	0	1	12.5%
TOTAL PORTFOLIO	201	9	2	11	5.5%

\$42,883,322 vs \$34,308,781 (our portion) last year

Summary of Projects In Process/Under Construction

<u>Year</u>	<u># of Projects</u>	<u>CSRA Portion</u>	<u>Total Projects</u>
6/30/2004	28	\$ 11,160,000	\$29,301,550
6/30/2005	34	\$ 18,441,000	\$53,969,753
6/30/2006	38	\$ 19,186,000	\$56,461,026

Approvals by Area

<u>#</u>	<u>County</u>	<u>Our Portion or Guaranty</u>	<u>Project</u>	<u>Jobs Created or Retained</u>
10	Columbia County	\$2,567,000	\$6,634,617	41
5	Richmond County	\$837,000	\$2,397,400	25
11	Remainder of CSRA	\$3,509,603	\$5,676,622	45

Herman Lodge Micro Loan Program

In FY 2005, CSRA Business Lending and the CSRA Regional Development Center's Board of Directors honored the late Herman Lodge of Burke County who served as a member of both the CSRA Business Lending Board and RDC Board, by renaming the Micro Loan Fund the Herman Lodge Micro Loan Fund.

Mr. Lodge was a civil rights pioneer who served on the Burke County Board of Commissioners and the CSRA Regional Development Center for a number of years. In 1994, Mr. Lodge was instrumental in the creation of the Central Savannah River Area Enterprise Community, a federally designated Enterprise Community comprising areas in Burke, Hancock, Jefferson, McDuffie, Taliaferro, and Warren Counties. The Micro Loan program was created to provide funding for businesses within the CSRA Enterprise Community. In a tribute to Mr. Lodge's lasting legacy, the program was officially renamed the Herman Lodge Micro Loan Program on March 11, 2005.

AREA AGENCY ON AGING

**Jeanette Cummlngs
Director**

The CSRA Area Agency on Aging (AAA) serves as an action center for aging issues in east central Georgia by identifying community priorities, allocating and developing resources, building public-private partnerships, and connecting CSRA residents to aging solutions that fit their lives.

Major Activltes and Subcontracted Services

- The AAA's One-Call "Gateway" to Aging and Disability Services - (706) 210-2018 & (888) 922-4464
- Home Aid Solutions (care coordination, meals, bathing, dressing, homemaking, etc.)
- Disability Services (ramps, rails, modification, assistive devices, education, and more)
- Caregiver Support (individual guidance, support groups, training, respite, adult day care)
- Wellness Programs (senior fitness classes, training for organizers, medication education)
- Georgia Cares (prescription cost solutions, Medicare and health insurance education)
- Ombudsman Program (preserving residents' rights in long-term care facilities)
- Elderly Legal Assistance (individualized services for low-income seniors)
- Elder Abuse Prevention (public education about abuse, exploitation, neglect, and fraud)

Community Collaboratlons

Pacesetting partnerships, a bold rural stance, and fresh solutions to aging and caregiver challenges continue to be the hallmarks of the Area Agency on Aging's (AAA). Staff worked closely with local governments and organizations to address the needs of family caregivers, individuals with disabilities, and senior adults. New partnerships were developed with the MCG Department of Nursing and with the East Central Georgia Public Health District.

Partnerships

The Area Agency on Aging partners with area faith community organizations to bring education and service to the CSRA. In collaboration with St. John United Methodist Church, the AAA hosted 150 family caregivers, faith community leaders and service professionals for two days of training and brainstorming. CSRA residents caring for spouses and other relatives found answers, tools, and understanding through the workshops. Additionally, participants discovered a new resource: the AAA's one-call gateway to community resources.

In a day dedicated to service, Trinity-on-the-Hill United Methodist Church partnered with the CSRA AAA to build 20 ramps for elderly persons on the Operation Independence waiting list. Additionally, the churches continued commitment to seniors was recognized as the Volunteer Group of the Year.

Trainng a New Generation

The AAA invests in the future by engaging students in volunteer and internship opportunities. Specifically, student interns from three local colleges and universities contribute to the success of many AAA programs:

- Dietetic Interns work with our Program Manager to provide disease specific nutrition education at senior center nutrition sites.
- Social work and sociology interns assist with the Aging Disability Resource Center, Wellness, GeorgiaCares and Home and Community Based Services in reporting and providing consumer assistance.
- Public Administration Graduate students conducted a regional caregiver study.

AREA AGENCY ON AGING (CONTINUED)

Partnering for Prevention

In an effort to encourage seniors to take charge of their health, the CSRA AAA collaborates with Care Management Consultants, to provide customized levels of case management – based upon an individual's health risks. The East Central Georgia Public Health District also assists with Diabetes and Osteoporosis Management, beginning with disease screening at senior centers and health fairs. Area health and wellness providers implement exercise programs and wellness activities that target diabetes prevention and maintenance. Additionally, the AAA partnered with AARP to provide walking programs and with the University of Georgia on a scientific study of disease management and exercise with seniors.

Public-Private Solutions for Prescription-Cost Woes

The AAA is also liberating seniors who are shackled by high medication costs. During FY 2006, the CSRA's GeorgiaCares team helped more than 1,500 residents save almost 1.5 million dollars in prescription drug costs through one-on-one counseling about low cost/no cost pharmaceutical programs and Medicare Savings Programs (QMB, SLMB and QI-1) and Medicare D - the new prescription drug benefit that began January 1, 2006.

Summary of Services Delivered by Subcontractors (Fiscal Year 2006)

<u>Service</u>	<u>Units</u>	<u>Persons</u>	<u>Award</u>
Adult Day Care	24853.25	109	\$ 101,603
Adult Day Health	5340.75	17	\$ 73,917
Respite In-Home	12,134.5	115	\$ 183,181
Material Aid	22,112	28,578	\$ 36,000
Information & Assistance	7179	7179	\$ 70,801
DHR Transportation	48710	2505	\$ 300,557
Case Management	1,302.5	818	\$1,166,505
Community Public Education	236	5660	\$ 15,000
Counseling	464	395	\$ 399,999
Health Promotion / Wellness	28573	439	\$ 63,592
Home Delivered Meals	113038	940	\$ 322,913
Home Modification / Home Repair	222	102	\$ 74,000
Homemaker	7906.75	161	\$ 163,208
Personal Care	7474.5	116	\$ 114,122
Recreation	11616	71771	\$ 39,770
Congregate Meals	120,643	1444	\$ 446,380
Care Coordination	-	1,450	\$1,416,610
Emergency Response System	43580	247	\$ 37,510
Ombudsman	-	-	\$ 206,227
Legal Services	-	-	\$ 97,856

The CSRA Area Agency on Aging has oversight for \$4.2 million in federal, state, and local funding for aging services. The Grant Award represents federal and state funds only.

Community Care Services Program

The Community Care Services Program (CCSP) is an income-based Medicaid program that provides in-home services to frail elderly and disabled individuals at risk for nursing home placement. During SFY 2006, 1336 clients received CCSP services that allowed them to remain as independent as possible in their own homes. The average length of stay in CCSP was 44 months. The number of clients enrolled in the program reduced in SFY 2006 due to the expansion of the SOURCE program and the implementation of the Medicaid Estate Recovery program.

INFORMATION TECHNOLOGY

Brenda D. Ervin, MCP, Network Administrator

Overview

The Information Technology Department is dedicated to provide the highest level of technical leadership and information services to the RDC and member jurisdiction by enhancing, expanding and broadening the use of information and communication solutions.

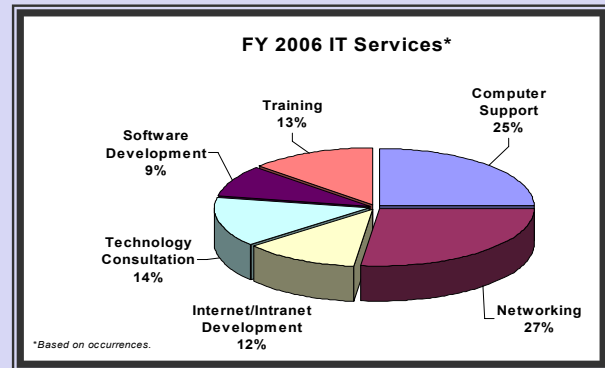
The IT Department connects the organization to a wide gamut of sites through its management of the RDC's network and its connection to the worldwide networks. In addition to managing the internal CSRA RDC network, the Information Technology Department accomplishes its goal of promoting and aiding in the effective use of information technology" and combines its strengths and resources with those of the Technology Group through cooperative partnerships, support, consultation, and education by providing maximum value to customers through the following services:

- Networking
- Internet/Intranet Development
- Technology Consultation
- Software Development
- Training
- Computer Support

Goals/Visions

The IT Department is dedicated to:

- Providing the information technology hardware, software and network access required to support the teaching and learning process.
- Providing the technology infrastructure to enable efficient, effective and meaningful research.
- Promoting the use of information technology to facilitate community-based active learning.
- The use of information technology to improve the speed and efficiency at which we deliver administrative support services.
- Seeking out and developing partnerships and/or collaborative relationships with other agencies, organizations, business & industry, vendors, etc. for the purpose of maximizing the efficient acquisition and use of information technology.



Strategic planning is an ongoing process. The goals and strategies set forth require periodic review and assessment. It is the intention of the Information Technology Department to incorporate review of the Information Technology Strategic Plan as part of the organization's overall planning process and to align the information technology planning process with the organization's budget cycle.

Recent Milestones 2006

- ✓ Preplanned Phase I for RDC's Network Infrastructure Enhancements.
- ✓ Installed new Finance Server and implemented VPN Access for remote users.
- ✓ Coordinated with the Area Agency on Aging to compile accurate client's data.
- ✓ Setup/Configured access via Convergence Devices (Smart phones, PDA, etc.) for remote users.
- ✓ Provided technical support to CSRA entities/institutions of the following counties to access Mapping Server: Warren, Lincoln, Washington, and Jefferson.
- ✓ Cleaned/Reformatted System Laptops for McDuffie County's use.
- ✓ Continued to provide Web Site Hosting and Support for Local Governments.
- ✓ Conducted an annual inventory of equipment, O/S & Software licensing to ensure compliance with product licenses, through various licensing vendors' agreements.
- ✓ Provided general Computer and Network Support for Local Governments.
- ✓ Provided general Computer and Network Support for CSRA RDC.

PREAMBLE OF THE CSRA REGIONAL DEVELOPMENT CENTER

It is hereby affirmed that the local units of government in the CSRA have many common concerns that transcend their individual borders; the destinies of each unit rest with the interdependent actions of the family of local governments, which comprise the Central Savannah River Area. It is vital to retain local home rule while providing resources to meet area wide challenges beyond the capabilities of individual units; expansion of the concept of multi-county cooperation among units of local governments is an effective means of achieving this vital goal; and cooperation must be fostered in two ways, by strengthening the abilities of local governments to meet individual local needs and by developing an association of local government to meet common regional concerns.

MISSION OF THE RDC

The mission of the Central Savannah River Area Regional Development Center is to provide planning, management and information services to our members in a professional, ethical, cost effective and efficient manner; and to serve as a forum for addressing local government and its citizens' needs.



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Please visit our web site at <http://www.csrardc.org>